



City Manager's 2021 Preliminary Budget

November 1, 2020

**The City of Springfield, Ohio
City Manager's 2021 Preliminary Budget**

Table of Contents

| | |
|---|----|
| City Manager's Budget Message | 4 |
| Income Tax Fund | |
| Receipts Summary | 9 |
| General Fund | |
| Revenues over Expenditures | 11 |
| Revenue Summary | 12 |
| Operating Expenditures | 13 |
| Permanent Improvement Fund | |
| Revenues over Expenditures | 24 |
| Capital Expenditures | 25 |
| Special Revenue Funds: | |
| Combined Street Funds | |
| Revenues over Expenditures | 31 |
| Operating Expenditures | 32 |
| Special Police Levy Fund | |
| Revenues over Expenditures | 34 |
| Operating Expenditures | 35 |
| Fire Division Service Enhancement Fund | |
| Revenues over Expenditures | 36 |
| Operating Expenditures | 37 |

The City of Springfield, Ohio City Manager's 2021 Preliminary Budget

Table of Contents (continued)

Enterprise Funds:

Airport Fund

| | |
|----------------------------|----|
| Revenues over Expenditures | 39 |
| Operating Expenditures | 40 |

Water Fund

| | |
|----------------------------|----|
| Revenues over Expenditures | 41 |
| Operating Expenditures | 42 |
| Capital Expenditures | 45 |

Sewer Fund

| | |
|----------------------------|----|
| Revenues over Expenditures | 47 |
| Operating Expenditures | 48 |
| Capital Expenditures | 51 |

Stormwater Fund

| | |
|----------------------------|----|
| Revenues over Expenditures | 53 |
| Operating Expenditures | 54 |
| Capital Expenditures | 56 |

Internal Service Funds:

Central Stores Fund

| | |
|----------------------------|----|
| Revenues over Expenditures | 58 |
| Operating Expenditures | 59 |

Service Facility Fund

| | |
|----------------------------|----|
| Revenues over Expenditures | 61 |
| Operating Expenditures | 62 |

City Manager's
Budget Message



OFFICE OF THE CITY MANAGER

November 1, 2020

Honorable Mayor and City Commissioners,

We are presenting the 2021 Preliminary Budget for your review. The General Fund portion of the budget is presented with a \$3,128,390 operating deficit for 2021. This is in large part due to what we have experienced in 2020 related to COVID-19. Due to the many unknowns still existing relative to COVID-19 we are estimating that income tax revenue will remain flat in 2021. In 2020, we were estimating an over \$3 million deficit in the General Fund, but as you can see, through controlled spending, we have been able to cut that deficit to \$743,490. This budget also reflects our recommendation in transferring additional money from the General Fund to the Permanent Improvement Fund, in an effort to continue to invest in necessary infrastructure and equipment improvements. The estimated reserve at the end of 2021 is 21.1% of 2021's budgeted expenditures which is more than the Government Finance Officers Association (GFOA) recommended minimum goal of 16%. I believe this reflects sound fiscal management, especially during the pandemic.

On May 2nd, 2017, the citizens of Springfield voted for a five and a half year, 0.4% additional income tax. The issue passed by a margin of 2-1. The levy continues to provide in excess of \$5 million of new revenue annually. In the course of the levy campaign, the City made a number of commitments to our citizens. In keeping with those commitments, the City undertook a Neighborhood Streets paving program of over \$2,000,000 in 2020 to pave and repair streets in our residential neighborhoods and will do so again in 2021. The City activated a "Safe Streets Task Force" in 2018, 2019, and 2020 by authorizing additional funding for six new police officer positions to address drugs, crime and policing services at the street level. The City has made hiring police officers and getting to the authorized strength of 130 a top priority over the last two years and will continue into 2021, as we currently sit at 124 sworn officers. The City also reopened the Police Community Substation on Johnny Lytle Avenue and Fire Station #5 on Commerce Road, as promised. Finally, as pledged, we are building our reserves to prudent levels, and exceed the Commission's goal of 10%. The 2021 budget continues to be consistent with every one of our commitments.

General Fund Revenues

For 2021, Income Tax revenues are expected to be \$35,955,000. The 2021 budgeted increase over the 2020 Revised Budget is \$180,000 which represents an increase of .5%. The income tax revenue increase budgeted for 2021 is nearly 18% above the 2017 Actual. It is expected that the revenues from employment gains at both Topre America Corp. and Silfex, Inc. and general improvement in the Springfield economy will continue into 2021.

As stressed in previous budget presentations, the largest source of revenue for the General Fund continues to be income tax. It accounts for 75% of the General Fund's revenue. The Local Government Fund (LGF) and other state shared taxes now only account for 3.4% of the General Fund revenues. Services & Charges and Fines & Forfeitures account for 3.4% and 3%, respectively. The remainder of the revenue is made up mostly of reimbursements for administrative services provided to various funds. The fact that the percentage of total revenue derived from income tax continuing to increase is concerning because it makes the General Fund's financial health extremely vulnerable to downturns in the local economy.

The total revenue for the General Fund is budgeted at \$47,943,840. This is a \$953,020 decrease over the 2020 Revised Budget and \$411,656 above the 2020 Original Budget. Please note, these General Fund numbers do not include the 10% income tax set aside for the Permanent Improvement Fund.

General Fund Expenditures

General Fund expenditures reflect our efforts to meet our commitments to align City operations with the City Commission's 2020-2021 Goals and Objectives, keep promises made to our citizens during the 2017 levy campaign, continue providing quality municipal services, and maintain ongoing control of expenses. Personal services accounts for just less than 75% of the City's total expenses. A significant driver of personal service costs is health care. We have worked closely with our various employee groups to control this employee benefit cost. All employees share in the cost of health insurance by contributing 15% of the premium. As of July 1, 2018, the City joined the Jefferson Health Plan, thus the City is now participating in a self-insured model in an effort to control future costs. This effort was successful in the first year as our first renewal came with only a 2% increase. We continue to work with our bargaining units to add wellness benchmarks to our plan in an effort to further address rising health care costs. After taking these efforts into account, no increase for health care is budgeted in 2021.

Staffing in the Police Division is authorized at 130 sworn positions in 2021. This includes continued funding for 6 police officer positions added in 2018 to staff the reactivated Safe Streets Task Force designed to combat the opioid epidemic and violent crimes. As mentioned previously, staffing in the Police Division remains a concern, and has been a top priority of the organization and will continue to be a priority in 2021. The Johnny Lytle Avenue police substation was reopened in July of 2017 and this budget reflects its continued operation and presence in the local community.

Fire Division staffing is authorized at 127 positions, matching the Charter required minimum, and in 2019 we were able to hire 17 new firefighters to get above the 127. Fire Station #5, which was closed during the City's financial crisis, was reopened in July of 2017. This budget also reflects its continued operation.

General Fund staffing for the City in 2021 is budgeted to be 371 full-time equivalents (FTEs). Total staffing is budgeted at 563.9 FTEs, which includes 57 statutory employees at municipal court. This continues to be a substantial reduction over years past when the City had over 700 FTEs.

The Police Levy Fund and Fire Enhancement Fund are projected to have insufficient revenue to sustain the expenses currently budgeted. In total, General Fund support of \$1,300,000 is necessary to balance these funds.

Finally, the City's funding and support for National Trail Parks & Recreation District (NTPRD) is recommended at \$1,250,000 for 2020. Of this amount, \$750,000 will come from the General Fund, \$300,000 from a contract with NTPRD to maintain Stormwater mitigation for green space throughout the park system, and \$200,000 will be from the Permanent Improvement Fund for infrastructure improvements. The City believes that continued significant funding is necessary for the preservation of valuable park assets and to support the programming of NTPRD.

Permanent Improvement Fund

In 2021, the Permanent Improvement (PI) Fund is budgeted with \$7,530,000 in revenue. As previously indicated, the City will spend a minimum of \$2,000,000 on the Neighborhood Streets Paving Program next year. This budget reflects \$3,000,000 to be used for the Neighborhood Streets Paving Program in 2021. In addition to the road paving program, the PI Fund will continue to replace aging and obsolete rolling stock and infrastructure. Some of the more significant replacements include; 2 new snow plows, 8 new police cruisers, a new ladder truck, and much needed repairs and maintenance to City Hall.

This budget includes \$1,158,850 for debt service to be paid from the Permanent Improvement Fund and, as previously stated, \$200,000 for NTPRD capital projects in the City's parks.

Utility Funds

As we have mentioned in previous budgets, one of the most significant issues facing the City is the United States Environmental Protection Agency (USEPA) mandate to address the Combined Sewer Overflows (CSOs). Improvements to the Waste Water Treatment Plant, which are paid for through the Sewer and Stormwater utilities, were completed in 2015. Debt service for the \$60 million High Rate Clarifier at the Waste Water Treatment Plant has begun to significantly impact this fund. The USEPA mandated Erie Express Sewer debt service of \$23 million has also impacted the Sewer Fund negatively. City staff has worked very hard to limit costs associated with USEPA's ongoing mandates in the immediate future. City Commission took action and approved three rate increases in the Sewer utility to address these issues. The first increase of 17% went into effect on January 1, 2018. A second rate increase of 16% went into effect on January 1, 2019. A third increase went into effect on January 1, 2020. This budget reflects those implemented rate increases. Our rate models and this budget suggest that they will have acceptable cash levels in 2021.

Both the Water Fund and Stormwater Fund will end 2020 with acceptable positive cash balances, however, a number of operational and regulatory factors are now impacting the future of the Water Fund. Significant capital spending will be required to address regulatory

mandates regarding Lead Service rules, Disruption of Service rules and Capital Asset Management reporting. On May 4, 2019, City Commission passed rate increases of 10% effective July 1, 2019, January 1, 2020 and 2021. This budget reflects those increases.

Springfield's total utility rates remain among the lower half of rates in comparison to other communities throughout the Miami Valley. Additional rate increases are not recommended at this time.

Our Many Successes

Despite the challenges faced in 2020, from the closing of the South Limestone Kroger, to Covid-19, to social unrest, we have still seen many successes and much momentum throughout our community as City staff has worked diligently towards meeting the City Commission's 2020-2021 Goals and Objectives and keeping the promises made to our citizens during the 2017 levy campaign. New projects throughout the community are thriving, like the Center Street Townes development and Bridgewater subdivision, as well as multiple expansions of businesses throughout Springfield. A focus on housing and the revitalization of our neighborhoods has taken center stage through the development of our comprehensive housing market analysis and engaged neighborhood plan and will expand in 2021, as we focus on the neighborhoods west of Center Street to South Yellow Springs Street. The City has also made great strides in keeping the commitments made during the levy campaign by continuing the Neighborhood Streets Paving Program, Safe Streets Task Force, and investing in equipment for our first responders. We still face several challenges as an organization moving into 2021, including staffing levels in the Police Division, investing in our aging infrastructure and equipment, and continuing to improve overall morale throughout the organization; but I am confident that we are moving in the right direction and will continue to face our challenges head-on as an organization in an effort to move our community forward.

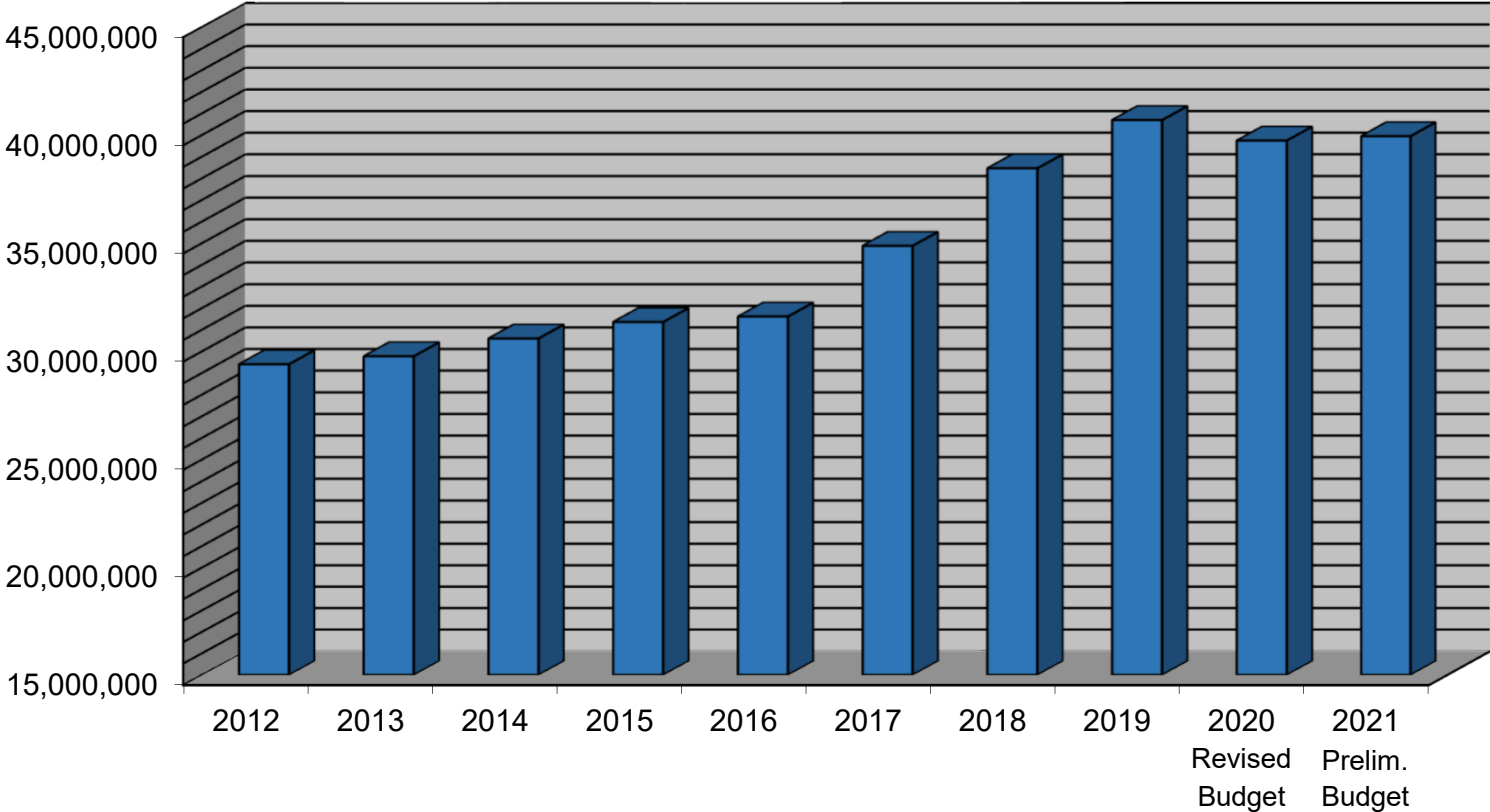
Respectfully submitted,



Bryan Heck
City Manager

Income Tax Receipts

Springfield's Income Tax is the primary source of revenue for the City's General Fund and Permanent Improvement Fund.



INCOME TAX RECEIPTS

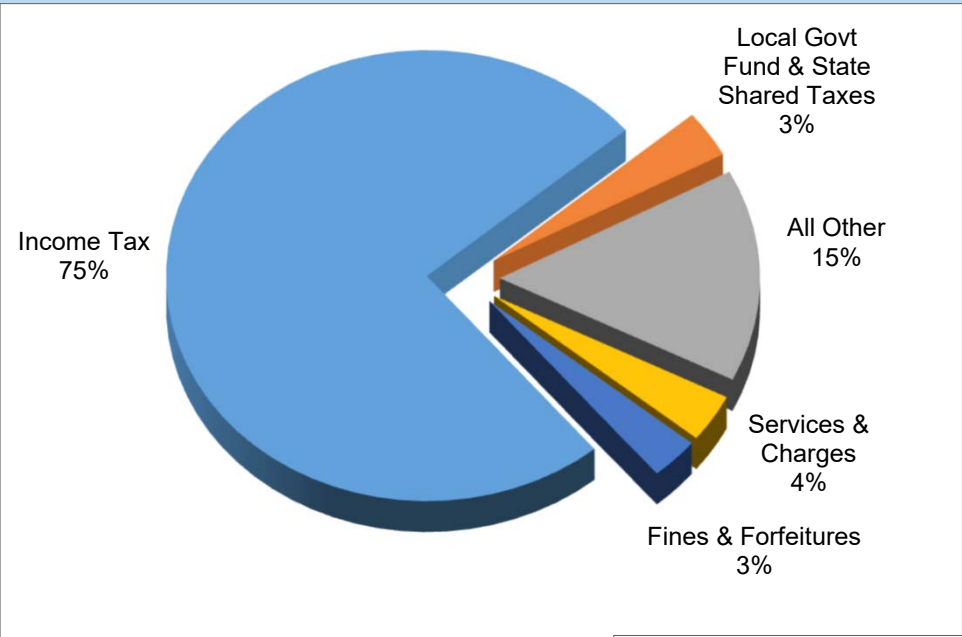
| Category | 2018 Actual | 2019 Actual | 2018 Actual / 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2019 Actual / 2020 Rev. Budget | 2021 Preliminary Budget | 2020 Rev. Budget / 2021 Req. Budget |
|---|----------------|----------------|---------------------------------------|----------------------------|---------------------------|--|-------------------------------|---|
| Income Tax Receipts | | | | | | | | |
| Withholding | \$ 33,549,415 | 34,665,956 | 3.3% | 36,350,000 | 33,850,000 | -2.4% | 34,600,000 | 2.2% |
| Net Profit | 5,906,414 | 6,820,718 | 15.5% | 6,500,000 | 6,750,000 | -1.0% | 6,000,000 | -11.1% |
| Subtotal | \$ 39,455,829 | 41,486,674 | 5.1% | 42,850,000 | 40,600,000 | -2.1% | 40,600,000 | 0.0% |
| State Intergovernmental (Electric Utility) | \$ 332,155 | 444,959 | 34.0% | 338,890 | 150,000 | -66.3% | 350,000 | 133.3% |
| Less Refunds | \$ (1,321,028) | (1,233,827) | -6.6% | (1,500,000) | (1,000,000) | -19.0% | (1,000,000) | 0.0% |
| NET INCOME TAX PROCEEDS | \$ 38,466,956 | 40,697,806 | 5.8% | 41,688,890 | 39,750,000 | -2.3% | 39,950,000 | 0.5% |

| | | | | | | | | |
|---------------------------------|-----------------|---------------|--|------------|------------|--|------------|--|
| GENERAL FUND | \$ 35,417,585 | 36,417,605 | | 37,520,000 | 35,775,000 | | 35,955,000 | |
| PERMANENT IMPROVEMENT FUND | 3,935,287 | 4,046,401 | | 4,168,890 | 3,975,000 | | 3,995,000 | |
| NET INCOME TAX DISTRIBUTIONS | \$ 39,352,872 * | 40,464,006 ** | | 41,688,890 | 39,750,000 | | 39,950,000 | |

* Due to appropriation limitations, the City was unable to distribute \$885,916 in net income tax proceeds in 2017. The funds were distributed on January 2, 2018.

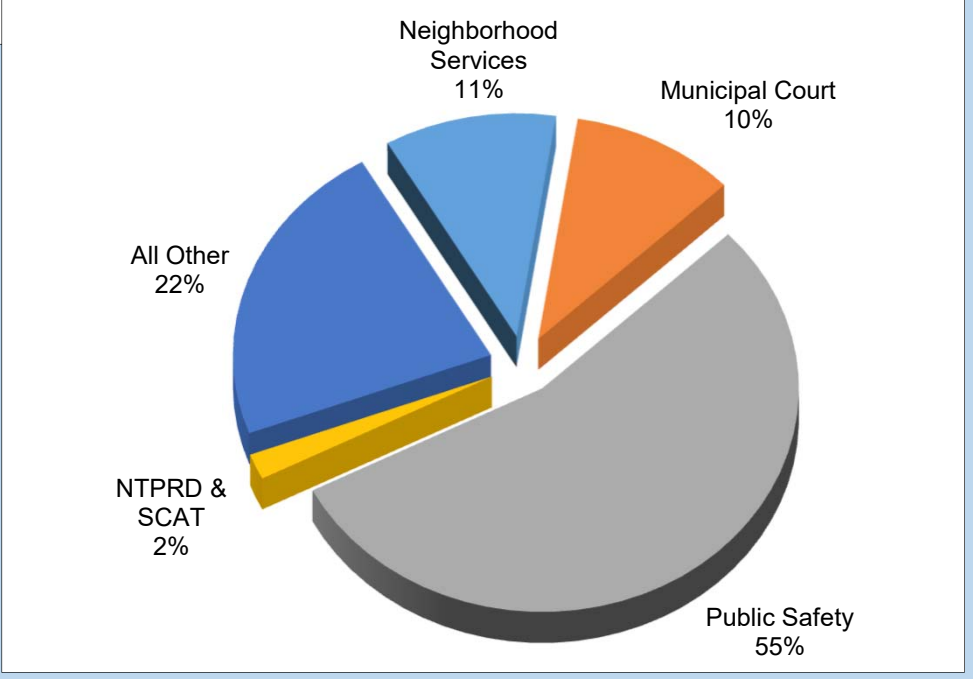
** Due to appropriation limitations, the City was unable to distribute \$233,800 in net income tax proceeds in 2019. The funds were distributed on January 2, 2020.

GENERAL FUND 2021 PRELIMINARY BUDGET



REVENUES

EXPENDITURES



GENERAL FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Income Tax | \$ 37,520,000 | 35,985,420 | 35,955,000 | (30,420) |
| Hotel / Motel Tax | 560,000 | 310,000 | 500,000 | 190,000 |
| Local Government Fund | 1,735,004 | 1,735,010 | 1,529,860 | (205,150) |
| State Shared Taxes | 88,000 | 88,000 | 88,000 | - |
| Intergovernmental | 324,980 | 326,560 | 329,000 | 2,440 |
| Services and Charges | 1,668,000 | 1,528,750 | 1,651,000 | 122,250 |
| Interest Earnings | 450,000 | 580,000 | 400,000 | (180,000) |
| Fines and Forfeitures | 1,466,100 | 1,232,200 | 1,461,200 | 229,000 |
| Miscellaneous | 122,500 | 185,985 | 133,500 | (52,485) |
| Refunds / Reimbursements | 3,597,600 | 6,924,935 | 5,896,280 | (1,028,655) |
| Total Revenues | \$ 47,532,184 | 48,896,860 | 47,943,840 | (953,020) |
| <u>Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 33,011,950 | 32,220,970 | 32,114,760 | (106,210) |
| Medical Insurance | 6,655,940 | 6,115,000 | 5,905,000 | (210,000) |
| Education | 289,580 | 227,870 | 264,720 | 36,850 |
| Utilities | 550,360 | 561,330 | 557,890 | (3,440) |
| Street Lighting | 714,000 | 714,000 | 734,000 | 20,000 |
| Contractual Services | 3,365,680 | 3,319,870 | 4,599,820 | 1,279,950 |
| Materials / Supplies | 967,830 | 997,110 | 1,016,840 | 19,730 |
| Refunds / Reimbursements | 54,200 | 54,200 | 54,200 | - |
| Reimb. - Neighborhood Streets Paving | 1,000,000 | 1,000,000 | 2,000,000 | 1,000,000 |
| Transfers - Airport Fund | 120,000 | 100,000 | 125,000 | 25,000 |
| Transfers - Police Levy Fund | 1,150,000 | 1,000,000 | 1,000,000 | - |
| Transfers - Fire Enhancement Fund | 600,000 | 300,000 | 300,000 | - |
| Transfers - Permanent Improvement Fund | 750,000 | 1,750,000 | 1,000,000 | (750,000) |
| Transfers - Other | 560,000 | 380,000 | 450,000 | 70,000 |
| NTPRD Funding | 750,000 | 700,000 | 750,000 | 50,000 |
| Transit Funding | 200,000 | 200,000 | 200,000 | - |
| Total Expenditures | \$ 50,739,540 | 49,640,350 | 51,072,230 | 1,431,880 |
| Excess Rev. Over (Under) Exp. | \$ (3,207,356) | (743,490) | (3,128,390) | (2,384,900) |
| Fund Balance as of Jan. 1 | 14,483,591 | 14,632,201 | 13,888,711 | (743,490) |
| Estimated Fund Balance as of Dec. 31 | \$ 11,276,235 | 13,888,711 | 10,760,321 | (3,128,390) |
| Fund Balance as a Percent of Budget | 22.22% | 27.98% | 21.07% | |

GENERAL FUND

| Category | 2019 | | 2020 | | 2021 | | |
|--------------------------|-----------------------------|------------------|--------------------------|--------------------------|------------------|--------------------------|------------------|
| | Actual | Percent of Total | Original Budget | Revised Budget | Percent of Total | Preliminary Budget | Percent of Total |
| Revenues | | | | | | | |
| Income Taxes | \$ 36,417,605 | 76.8% | 37,520,000 | 35,985,420 | 73.6% | 35,955,000 | 75.0% |
| Hotel / Motel Taxes | 532,193 | 1.1% | 560,000 | 310,000 | 0.6% | 500,000 | 1.0% |
| Local Government Fund | 1,813,050 | 3.8% | 1,735,004 | 1,735,010 | 3.5% | 1,529,860 | 3.2% |
| Shared State Taxes | 87,469 | 0.2% | 88,000 | 88,000 | 0.2% | 88,000 | 0.2% |
| Intergovernmental | 311,719 | 0.7% | 324,980 | 326,560 | 0.7% | 329,000 | 0.7% |
| Services and Charges | 1,790,254 | 3.8% | 1,668,000 | 1,528,750 | 3.1% | 1,651,000 | 3.4% |
| Interest Earnings | 635,762 | 1.3% | 450,000 | 580,000 | 1.2% | 400,000 | 0.8% |
| Fines and Forfeitures | 1,480,978 | 3.1% | 1,466,100 | 1,232,200 | 2.5% | 1,461,200 | 3.0% |
| Miscellaneous | 529,955 | 1.1% | 122,500 | 185,985 | 0.4% | 133,500 | 0.3% |
| Refunds / Reimbursements | 3,793,226 | 8.0% | 3,597,600 | 6,924,935 | 14.2% | 5,896,280 | 12.3% |
| Total Revenues | \$ <u>47,392,211</u> | 100.0% | <u>47,532,184</u> | <u>48,896,860</u> | 100.0% | <u>47,943,840</u> | 100.0% |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|-------------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| City Services | | | | | | |
| City Commission / Clerk | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 135,153 | 139,678 | 153,310 | 152,290 | 152,290 | - |
| Medical Insurance | 48,313 | 69,465 | 103,000 | 75,000 | 75,000 | - |
| Education | 1,957 | 4,478 | 7,000 | 7,000 | 7,100 | 100 |
| Contractual Services | 22,508 | 29,859 | 36,735 | 31,480 | 33,100 | 1,620 |
| Materials / Supplies | 1,965 | 1,780 | 2,250 | 2,250 | 2,220 | (30) |
| Total City Commission / Clerk | <u>\$ 209,896</u> | <u>245,260</u> | <u>302,295</u> | <u>268,020</u> | <u>269,710</u> | <u>1,690</u> |
| City Manager | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 330,482 | 286,285 | 329,000 | 329,000 | 357,560 | 28,560 |
| Medical Insurance | 33,264 | 24,872 | 51,000 | 51,000 | 50,000 | (1,000) |
| Education | 5,402 | 7,158 | 8,500 | 2,000 | 6,000 | 4,000 |
| Utilities | 2,189 | 1,834 | 2,300 | 2,300 | 2,300 | - |
| Contractual Services | 8,344 | 7,087 | 5,300 | 35,970 | 36,800 | 830 |
| Materials / Supplies | 5,875 | 7,120 | 7,770 | 7,050 | 7,000 | (50) |
| Total City Manager's Office | <u>\$ 385,556</u> | <u>334,356</u> | <u>403,870</u> | <u>427,320</u> | <u>459,660</u> | <u>32,340</u> |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|----------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| Finance Department | | | | | | |
| Accounting | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 801,063 | 850,793 | 986,550 | 986,550 | 1,150,600 | 164,050 |
| Medical Insurance | 163,741 | 182,738 | 191,000 | 191,000 | 213,000 | 22,000 |
| Education | 5,991 | 6,393 | 14,000 | 13,500 | 10,000 | (3,500) |
| Utilities | 1,543 | 741 | 750 | 1,250 | 1,250 | - |
| Contractual Services | 91,521 | 90,997 | 113,000 | 113,000 | 131,000 | 18,000 |
| Materials / Supplies | 12,216 | 17,011 | 15,000 | 15,000 | 15,000 | - |
| Total Accounting | \$ 1,076,075 | 1,148,673 | 1,320,300 | 1,320,300 | 1,520,850 | 200,550 |
| Income Tax | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 406,388 | 430,890 | 489,750 | 489,750 | 533,080 | 43,330 |
| Medical Insurance | 102,816 | 115,843 | 135,000 | 135,000 | 135,000 | - |
| Education | 1,281 | 788 | 2,500 | 2,500 | 2,000 | (500) |
| Contractual Services | 14,864 | 13,640 | 18,680 | 18,680 | 18,680 | - |
| Materials / Supplies | 16,319 | 13,428 | 19,000 | 19,000 | 20,400 | 1,400 |
| Total Income Tax | \$ 541,668 | 574,589 | 664,930 | 664,930 | 709,160 | 44,230 |
| Purchasing | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 177,668 | 185,219 | 204,590 | 204,590 | 211,920 | 7,330 |
| Medical Insurance | 50,127 | 47,920 | 52,000 | 52,000 | 52,000 | - |
| Education | - | 22 | 1,500 | 1,000 | 1,500 | 500 |
| Contractual Services | 1,677 | 508 | 2,000 | 2,000 | 2,000 | - |
| Materials / Supplies | 2,841 | 2,700 | 2,000 | 2,500 | 2,500 | - |
| Total Purchasing | \$ 232,313 | 236,369 | 262,090 | 262,090 | 269,920 | 7,830 |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|-----------------------|----------------|----------------|----------------------------|---------------------------|-------------------------------|---|
|-----------------------|----------------|----------------|----------------------------|---------------------------|-------------------------------|---|

Finance Department (cont.)

Revenue Collections

| | | | | | | |
|----------------------------------|---------------------|------------------|------------------|------------------|------------------|----------------|
| Personal Svcs. (excl. Med. Ins.) | \$ 24,526 | 431 | 45,510 | 45,510 | 46,470 | 960 |
| Medical Insurance | 3,960 | - | 18,000 | 18,000 | 12,000 | (6,000) |
| Education | - | - | 500 | - | - | - |
| Utilities | 446 | 292 | 400 | 400 | 400 | - |
| Contractual Services | 23,482 | 17,530 | 8,100 | 8,600 | 29,200 | 20,600 |
| Materials / Supplies | 1,142 | 1,110 | 2,000 | 2,000 | 2,000 | - |
| Total Revenue Collections | \$ 53,556 | 19,363 | 74,510 | 74,510 | 90,070 | 15,560 |
| | | | | | | |
| Total Finance Department | \$ 1,903,612 | 1,978,994 | 2,321,830 | 2,321,830 | 2,590,000 | 268,170 |

Personnel

| | | | | | | |
|----------------------------------|-------------------|----------------|----------------|----------------|----------------|---------------|
| Personal Svcs. (excl. Med. Ins.) | \$ 281,848 | 318,429 | 356,980 | 356,980 | 375,170 | 18,190 |
| Medical Insurance | 26,048 | 27,238 | 45,000 | 30,000 | 30,000 | - |
| Education | 6,586 | 28,343 | 71,000 | 43,890 | 71,000 | 27,110 |
| Utilities | - | - | - | 1,040 | 1,200 | 160 |
| Contractual Services | 95,305 | 135,569 | 100,950 | 122,610 | 101,050 | (21,560) |
| Materials / Supplies | 3,506 | 5,190 | 3,500 | 7,920 | 3,500 | (4,420) |
| Total Personnel | \$ 413,293 | 514,769 | 577,430 | 562,440 | 581,920 | 19,480 |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|----------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| Legal Department | | | | | | |
| Civil | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 336,913 | 480,921 | 314,800 | 314,800 | 320,790 | 5,990 |
| Medical Insurance | 58,680 | 42,513 | 64,440 | 55,000 | 55,000 | - |
| Education | 2,942 | 2,909 | 6,500 | 6,500 | 5,500 | (1,000) |
| Utilities | - | 1,018 | 1,300 | 1,300 | 1,300 | - |
| Contractual Services | 10,841 | 24,230 | 27,000 | 27,000 | 27,700 | 700 |
| Materials / Supplies | 3,032 | 4,849 | 4,000 | 4,000 | 5,000 | 1,000 |
| Total Civil | \$ 412,408 | 556,440 | 418,040 | 408,600 | 415,290 | 6,690 |
| Criminal | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 472,992 | 512,957 | 544,520 | 544,520 | 554,920 | 10,400 |
| Medical Insurance | 110,776 | 116,281 | 125,000 | 125,000 | 125,000 | - |
| Education | 1,930 | 3,232 | 4,000 | 4,000 | 3,000 | (1,000) |
| Utilities | - | - | - | - | - | - |
| Contractual Services | 2,656 | 3,951 | 3,950 | 3,950 | 3,950 | - |
| Materials / Supplies | 5,533 | 5,172 | 6,250 | 6,250 | 7,500 | 1,250 |
| Total Criminal | \$ 593,887 | 641,593 | 683,720 | 683,720 | 694,370 | 10,650 |
| Total Legal Department | \$ 1,006,295 | 1,198,033 | 1,101,760 | 1,092,320 | 1,109,660 | 17,340 |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Service Department | | | | | | |
| Facilities | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 408,826 | 474,036 | 541,010 | 541,010 | 574,250 | 33,240 |
| Medical Insurance | 101,261 | 128,960 | 130,000 | 130,000 | 130,000 | - |
| Education | 1,366 | 835 | 1,800 | 1,800 | 1,800 | - |
| Utilities | 4,997 | 4,646 | 5,000 | 5,000 | 5,000 | - |
| Contractual Services | 81,888 | 83,669 | 122,475 | 122,480 | 115,930 | (6,550) |
| Materials / Supplies | 112,217 | 116,223 | 119,315 | 119,320 | 125,200 | 5,880 |
| Total Facilities | <u>\$ 710,555</u> | <u>808,369</u> | <u>919,600</u> | <u>919,610</u> | <u>952,180</u> | <u>32,570</u> |
| Administration | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 5,776 | - | - | - | - | - |
| Medical Insurance | 1,199 | - | - | - | - | - |
| Total Administration | <u>\$ 6,975</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Fleet Maintenance | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 425,793 | 507,330 | 590,980 | 532,570 | 590,180 | 57,610 |
| Medical Insurance | 83,580 | 99,093 | 139,000 | 100,000 | 125,000 | 25,000 |
| Total Fleet Maintenance | <u>\$ 509,373</u> | <u>606,423</u> | <u>729,980</u> | <u>632,570</u> | <u>715,180</u> | <u>82,610</u> |
| Total Service Department | <u>\$ 1,226,903</u> | <u>1,414,792</u> | <u>1,649,580</u> | <u>1,552,180</u> | <u>1,667,360</u> | <u>115,180</u> |
| Information Technology | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 368,753 | 397,421 | 487,670 | 487,870 | 497,200 | 9,330 |
| Medical Insurance | 32,037 | 35,951 | 85,000 | 60,000 | 60,000 | - |
| Education | 3,003 | 8,033 | 25,000 | 6,000 | 15,000 | 9,000 |
| Utilities | 1,228 | 1,193 | 1,300 | 2,400 | 2,400 | - |
| Contractual Services | 396,835 | 383,892 | 415,780 | 405,780 | 441,000 | 35,220 |
| Materials / Supplies | 1,315 | 2,089 | 2,600 | 2,600 | 2,500 | (100) |
| Total Information Technology | <u>\$ 803,171</u> | <u>828,579</u> | <u>1,017,350</u> | <u>964,650</u> | <u>1,018,100</u> | <u>53,450</u> |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|-------------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Engineering | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 478,892 | 571,175 | 763,270 | 768,270 | 800,410 | 32,140 |
| Medical Insurance | 97,333 | 123,687 | 140,000 | 140,000 | 140,000 | - |
| Education | 776 | 1,354 | 2,000 | 2,000 | 6,500 | 4,500 |
| Utilities | 4,205 | 4,501 | 4,200 | 9,030 | 9,500 | 470 |
| Contractual Services | 7,908 | 3,655 | 9,780 | 11,930 | 15,150 | 3,220 |
| Materials / Supplies | 22,788 | 15,390 | 25,955 | 25,710 | 28,380 | 2,670 |
| Reimb. - Neighborhood St. Paving | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 2,000,000 | 1,000,000 |
| Total Engineering | \$ 1,611,902 | 1,719,762 | 1,945,205 | 1,956,940 | 2,999,940 | 1,043,000 |
| Development Department | | | | | | |
| Planning / Development | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 187,006 | 230,878 | 332,310 | 280,290 | 338,720 | 58,430 |
| Medical Insurance | 29,937 | 27,238 | 62,000 | 35,000 | 50,000 | 15,000 |
| Education | 99 | 525 | 2,000 | 200 | 2,000 | 1,800 |
| Utilities | 132 | 610 | 600 | 1,800 | 1,200 | (600) |
| Contractual Services | 338 | 70,070 | 61,000 | 1,000 | 1,000 | - |
| Materials / Supplies | 1,947 | 1,964 | 2,400 | 3,800 | 5,000 | 1,200 |
| Total Planning / Development | \$ 219,459 | 331,285 | 460,310 | 322,090 | 397,920 | 75,830 |
| Inspections | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 247,574 | 324,924 | 453,520 | 454,020 | 474,660 | 20,640 |
| Medical Insurance | 57,960 | 73,776 | 103,000 | 103,000 | 103,000 | - |
| Education | 1,288 | 1,567 | 2,000 | 500 | 1,000 | 500 |
| Utilities | 2,324 | 2,152 | 1,900 | 3,200 | 3,500 | 300 |
| Contractual Services | 25,645 | 41,800 | 54,750 | 56,120 | 56,550 | 430 |
| Materials / Supplies | 8,246 | 10,256 | 9,790 | 8,290 | 8,400 | 110 |
| Total Inspections | \$ 343,037 | 454,475 | 624,960 | 625,130 | 647,110 | 21,980 |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|----------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| Development Department (cont.) | | | | | | |
| Code Enforcement | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 242,015 | 331,487 | 311,580 | 312,080 | 318,100 | 6,020 |
| Medical Insurance | 37,002 | 47,024 | 86,000 | 55,000 | 55,000 | - |
| Education | 5,818 | 3,177 | 3,500 | 1,500 | 2,500 | 1,000 |
| Utilities | - | - | - | 1,000 | 2,500 | 1,500 |
| Contractual Services | 304,589 | 373,241 | 251,800 | 252,500 | 278,900 | 26,400 |
| Materials / Supplies | 427 | 2,674 | 2,000 | 8,950 | 14,000 | 5,050 |
| Total Code Enforcement | \$ 589,851 | 757,603 | 654,880 | 631,030 | 671,000 | 39,970 |
| Human Relations | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 159,510 | 187,293 | 208,540 | 208,640 | 254,190 | 45,550 |
| Medical Insurance | 15,414 | 27,321 | 41,500 | 35,000 | 35,000 | - |
| Education | 50 | 20 | 3,000 | 3,000 | 2,000 | (1,000) |
| Contractual Services | 37,959 | 41,616 | 47,900 | 16,700 | 48,400 | 31,700 |
| Materials / Supplies | 2,738 | 3,780 | 4,200 | 3,500 | 4,000 | 500 |
| Total Human Relations | \$ 215,671 | 260,030 | 305,140 | 266,840 | 343,590 | 76,750 |
| Housing Rehab | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 308,716 | 357,063 | 331,300 | 331,300 | 379,040 | 47,740 |
| Medical Insurance | 80,840 | 80,840 | 70,000 | 70,000 | 70,000 | - |
| Education | - | - | 1,500 | 200 | 750 | 550 |
| Contractual Services | 2,360 | 29,425 | 32,500 | 3,000 | 3,500 | 500 |
| Materials / Supplies | - | - | - | - | 500 | 500 |
| Total Housing Rehab | \$ 391,916 | 467,328 | 435,300 | 404,500 | 453,790 | 49,290 |
| Total Development Department | \$ 1,759,934 | 2,270,721 | 2,480,590 | 2,249,590 | 2,513,410 | 263,820 |

GENERAL FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|----------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| Public Safety | | | | | | |
| Police | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 8,088,589 | 8,119,615 | 10,077,740 | 9,676,740 | 9,915,800 | 239,060 |
| Medical Insurance | 1,502,521 | 1,446,024 | 1,990,000 | 1,890,000 | 1,890,000 | - |
| Education | 18,574 | 25,796 | 35,000 | 35,000 | 35,000 | - |
| Utilities | 83,388 | 85,195 | 88,960 | 88,960 | 91,640 | 2,680 |
| Contractual Services | 235,795 | 271,728 | 387,120 | 350,060 | 366,110 | 16,050 |
| Materials / Supplies | 325,752 | 286,905 | 335,500 | 303,000 | 325,340 | 22,340 |
| Refunds / Reimbursements | - | - | - | - | - | - |
| Total Police | \$ 10,254,619 | 10,235,263 | 12,914,320 | 12,343,760 | 12,623,890 | 280,130 |
| Fire | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 8,841,656 | 9,187,019 | 10,287,040 | 9,928,540 | 10,096,030 | 167,490 |
| Medical Insurance | 1,673,939 | 1,732,204 | 1,850,000 | 1,800,000 | 1,800,000 | - |
| Education | 11,303 | 34,406 | 84,200 | 84,200 | 84,490 | 290 |
| Utilities | 122,952 | 128,687 | 130,150 | 130,150 | 133,200 | 3,050 |
| Contractual Services | 261,537 | 296,700 | 311,750 | 319,150 | 337,620 | 18,470 |
| Materials / Supplies | 135,935 | 124,048 | 144,510 | 178,800 | 157,630 | (21,170) |
| Total Fire | \$ 11,047,322 | 11,503,064 | 12,807,650 | 12,440,840 | 12,608,970 | 168,130 |
| Consolidated Dispatch | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 1,097,862 | 1,164,386 | 1,249,760 | 1,323,430 | 146,800 | (1,176,630) |
| Medical Insurance | 215,702 | 196,660 | 305,000 | 265,000 | - | (265,000) |
| Education | 9,039 | 4,373 | 6,500 | 6,500 | - | (6,500) |
| Utilities | 15,077 | 18,591 | 19,500 | 19,500 | 14,500 | (5,000) |
| Contractual Services | 28,091 | 64,655 | 96,440 | 99,180 | 1,205,000 | 1,105,820 |
| Materials / Supplies | 5,049 | 3,638 | 4,500 | 7,600 | 5,000 | (2,600) |
| Total Consolidated Dispatch | \$ 1,370,820 | 1,452,303 | 1,681,700 | 1,721,210 | 1,371,300 | (349,910) |
| Total Public Safety | \$ 22,672,761 | 23,190,630 | 27,403,670 | 26,505,810 | 26,604,160 | 98,350 |

GENERAL FUND

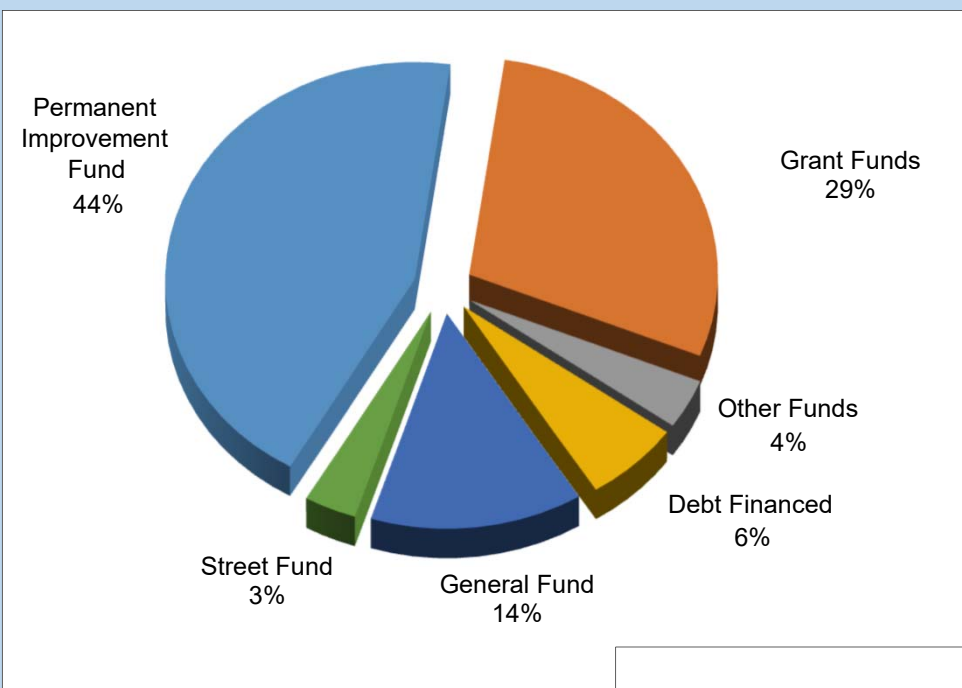
| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|--------------------------|-----------------------|----------------------------|---------------------------|-------------------------------|---|
| Misc. Non-Departmental | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 12,140 | 8,933 | 38,000 | 38,000 | 38,250 | 250 |
| Medical Insurance | - | - | - | - | - | - |
| Utilities | 241,769 | 236,012 | 258,400 | 258,400 | 250,000 | (8,400) |
| Street Lighting | 694,706 | 698,232 | 714,000 | 714,000 | 734,000 | 20,000 |
| Contractual Services | 843,682 | 830,791 | 961,920 | 961,920 | 962,000 | 80 |
| Materials / Supplies | 55,997 | 45,124 | 74,000 | 74,000 | 74,000 | - |
| Transfers / Subsidies | 3,025,104 | 3,116,260 | 3,180,000 | 3,530,000 | 2,875,000 | (655,000) |
| Refunds / Reimbursements | 32,540 | 34,325 | 54,200 | 54,200 | 54,200 | - |
| Total Misc. Non-Departmental | <u>\$ 4,905,938</u> | <u>4,969,677</u> | <u>5,280,520</u> | <u>5,630,520</u> | <u>4,987,450</u> | <u>(643,070)</u> |
| NTPRD Funding | <u>\$ 450,000</u> | <u>650,000</u> | <u>750,000</u> | <u>700,000</u> | <u>750,000</u> | <u>50,000</u> |
| Transit Funding | <u>\$ 200,000</u> | <u>200,000</u> | <u>200,000</u> | <u>200,000</u> | <u>200,000</u> | <u>-</u> |
| Total City Services | <u>\$ 37,549,261</u> | <u>39,515,573</u> | <u>45,434,100</u> | <u>44,431,620</u> | <u>45,751,370</u> | <u>1,319,750</u> |

GENERAL FUND

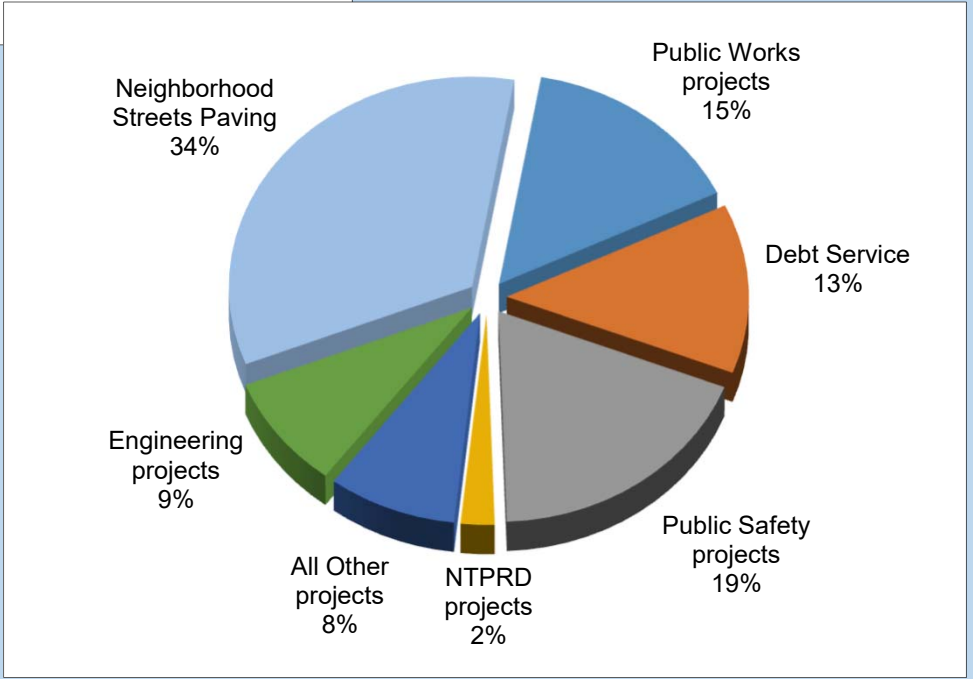
| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|---|------------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Statutory Funded Services | | | | | | |
| Municipal Court / Clerk | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 1,112,225 | 1,198,340 | 1,421,220 | 1,421,220 | 1,450,400 | 29,180 |
| Medical Insurance | 215,217 | 228,301 | 350,000 | 250,000 | 250,000 | - |
| Education | 1,486 | - | 4,500 | 3,500 | 4,500 | 1,000 |
| Contractual Services | 179,766 | 188,092 | 216,000 | 276,000 | 303,500 | 27,500 |
| Materials / Supplies | 122,435 | 133,765 | 140,000 | 145,000 | 155,000 | 10,000 |
| Total Municipal Court / Clerk | \$ <u>1,631,129</u> | <u>1,748,498</u> | <u>2,131,720</u> | <u>2,095,720</u> | <u>2,163,400</u> | <u>67,680</u> |
| Municipal Court / Judicial | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 2,015,409 | 2,051,712 | 2,493,000 | 2,493,000 | 2,537,930 | 44,930 |
| Medical Insurance | 424,971 | 482,215 | 520,000 | 450,000 | 450,000 | - |
| Education | 6,336 | 9,361 | 3,080 | 3,080 | 3,080 | - |
| Utilities | 35,318 | 37,789 | 35,600 | 35,600 | 38,000 | 2,400 |
| Contractual Services | 84,253 | 72,262 | 80,750 | 80,760 | 81,680 | 920 |
| Materials / Supplies | 41,229 | 35,060 | 41,290 | 50,570 | 46,770 | (3,800) |
| Total Municipal Court / Judicial | \$ <u>2,607,516</u> | <u>2,688,399</u> | <u>3,173,720</u> | <u>3,113,010</u> | <u>3,157,460</u> | <u>44,450</u> |
| Total Statutory Funded Services | \$ <u>4,238,645</u> | <u>4,436,897</u> | <u>5,305,440</u> | <u>5,208,730</u> | <u>5,320,860</u> | <u>112,130</u> |
| TOTAL GENERAL FUND | \$ <u><u>41,787,906</u></u> | <u><u>43,952,470</u></u> | <u><u>50,739,540</u></u> | <u><u>49,640,350</u></u> | <u><u>51,072,230</u></u> | <u><u>1,431,880</u></u> |

PERMANENT IMPROVEMENT FUND - CAPITAL

2021 PRELIMINARY BUDGET



EXPENDITURES



PERMANENT IMPROVEMENT FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|---------------------------------------|----------------------------|---------------------------|-------------------------------|--|
| Revenues | | | | |
| Income Tax | \$ 4,168,890 | 3,998,380 | 3,995,000 | (3,380) |
| Intergovernmental | 20,000 | 18,000 | 10,000 | (8,000) |
| Transfer In (General Fund) | 750,000 | 1,750,000 | 1,000,000 | (750,000) |
| Transfer In (Combined Street Fund) | 250,000 | 250,000 | - | (250,000) |
| Sale of Assets | 25,000 | 37,950 | 25,000 | (12,950) |
| Reimb. - Neighborhood Streets Paving | 1,500,000 | 1,500,000 | 2,500,000 | 1,000,000 |
| Miscellaneous | - | 3,690 | - | (3,690) |
| Total Revenues | \$ 6,713,890 | 7,558,020 | 7,530,000 | (28,020) |
| Expenditures | | | | |
| Contingencies | \$ 100,000 | 100,000 | 100,000 | - |
| Capital | 4,526,233 | 5,491,880 | 4,424,000 | (1,067,880) |
| Capital - Neighborhood Streets Paving | 2,000,000 | 2,000,000 | 3,000,000 | 1,000,000 |
| Capital Contribution - NTPRD | 175,000 | 175,000 | 200,000 | 25,000 |
| Debt Service | 1,145,145 | 1,145,150 | 1,158,850 | 13,700 |
| Total Expenditures | \$ 7,946,378 | 8,912,030 | 8,882,850 | (29,180) |
| Excess Rev. Over (Under) Exp. | \$ (1,232,488) | (1,354,010) | (1,352,850) | 1,160 |
| Fund Balance as of Jan. 1 | 3,244,156 | 3,255,827 | 1,901,817 | (1,354,010) |
| Estimated Fund Balance as of Dec. 31 | <u>2,011,668</u> | <u>1,901,817</u> | <u>548,967</u> | <u>(1,352,850)</u> |

PERMANENT IMPROVEMENT FUND - CAPITAL

| DESCRIPTION OF REQUEST | PERMANENT IMPROVEMENT FUND | OTHER FUNDING SOURCES | TOTAL |
|---|----------------------------------|-----------------------------|------------------|
| Airport | | | |
| Rehabilitate Runway 15/33 Pavement Rehab. | \$ 88,820 | 1,687,580 | 1,776,400 |
| Rehabilitate Runway 15/33 Electrical Rehab. | 67,150 | 671,500 | 738,650 |
| PAPI Runway 06/24 | 59,750 | 224,760 | 284,510 |
| ZEV Program | 10,000 | 90,000 | 100,000 |
| BETA Project | - | 226,500 | 226,500 |
| ATCT Chiller | 30,000 | - | 30,000 |
| Mower | 25,000 | - | 25,000 |
| Airport Flight School Drive | 204,850 | - | 204,850 |
| | <u>485,570</u> | <u>2,900,340</u> | <u>3,385,910</u> |
| City Manager | | | |
| SUV | 35,000 | - | 35,000 |
| Conference Room Video Equipment | 5,000 | - | 5,000 |
| Conference Room(s) | 25,000 | - | 25,000 |
| | <u>65,000</u> | <u>-</u> | <u>65,000</u> |
| Economic Development | | | |
| Land | - | 100,000 | 100,000 |
| Equipment | - | 10,000 | 10,000 |
| Improvements Other Than Buildings | - | 25,000 | 25,000 |
| | <u>-</u> | <u>135,000</u> | <u>135,000</u> |
| Engineering | | | |
| Neighborhood Streets - Paving Program | 3,000,000 | - | 3,000,000 |
| Sidewalk, Curb & Gutter | 165,000 | - | 165,000 |
| Testing Const. Projects | 40,000 | - | 40,000 |
| CLA-Sidewalk, PID # 109478 | 70,000 | 280,000 | 350,000 |
| CLA-US40 13.76 (Urban Repave) PID# 103332 | 152,000 | 608,000 | 760,000 |
| CLA-Yellow Springs R/W | - | 300,000 | 300,000 |
| Derr Road R/W PID# 104833 | 50,000 | 90,000 | 140,000 |
| Burnett Rd (RR to Columbus) | 150,000 | - | 150,000 |
| Pumphouse Bridge Repairs | 50,000 | - | 50,000 |
| GPS Rover | 7,000 | 14,000 | 21,000 |
| 1/2 Ton Pickup | 37,000 | - | 37,000 |

PERMANENT IMPROVEMENT FUND - CAPITAL

| DESCRIPTION OF REQUEST | PERMANENT IMPROVEMENT FUND | OTHER FUNDING SOURCES | TOTAL |
|--|----------------------------------|-----------------------------|------------------|
| Engineering (Continued) | | | |
| PI Paving - Sealcoating (Parks) | \$ 55,000 | - | 55,000 |
| | <u>3,776,000</u> | <u>1,292,000</u> | <u>5,068,000</u> |
| Finance | | | |
| Miscellaneous Equipment | 10,000 | - | 10,000 |
| | <u>10,000</u> | <u>-</u> | <u>10,000</u> |
| Fire | | | |
| Ladder Truck to Replace T5- (26 years old) | 230,000 | 920,000 | 1,150,000 |
| Turnout Gear/Personal Protective Equipment | 96,000 | - | 96,000 |
| Miscellaneous Equipment | 43,000 | - | 43,000 |
| Stryker Cot and Load System | 44,000 | - | 44,000 |
| SFRD Match for AFG Grants (if successful) | 62,500 | - | 62,500 |
| 3 Lucas Devices - 14K each | 42,000 | - | 42,000 |
| Storage Shed x 3 | 21,000 | - | 21,000 |
| | <u>538,500</u> | <u>920,000</u> | <u>1,458,500</u> |
| Information Technology | | | |
| Police In-Car Cameras | 200,000 | - | 200,000 |
| Fire EMS Ruggedized Laptops (5) | 15,000 | - | 15,000 |
| Police Vehicle Laptops (20) | 40,000 | - | 40,000 |
| Computer Equipment - HW/SW | 50,000 | 68,000 | 118,000 |
| Network Equipment Refresh | 50,000 | 50,000 | 100,000 |
| Server Replacements | - | 18,000 | 18,000 |
| | <u>355,000</u> | <u>136,000</u> | <u>491,000</u> |
| Municipal Court - Clerk Equipment | - | 50,000 | 50,000 |
| | <u>-</u> | <u>50,000</u> | <u>50,000</u> |
| Municipal Court - Judicial Equipment | - | 90,000 | 90,000 |
| | <u>-</u> | <u>90,000</u> | <u>90,000</u> |
| Police | | | |
| Cruisers (Qty: 8) Inc. light bars & access. | 387,470 | - | 387,470 |
| Ballistic Vests (Qty: 57) Replace 43 from 2014 | 61,000 | - | 61,000 |
| Tasers (Qty: 19) | 43,460 | - | 43,460 |
| Staff Services Vehicle | 35,000 | - | 35,000 |

PERMANENT IMPROVEMENT FUND - CAPITAL

| DESCRIPTION OF REQUEST | PERMANENT IMPROVEMENT FUND | OTHER FUNDING SOURCES | TOTAL |
|--|----------------------------------|-----------------------------|---------|
| Police (Continued) | | | |
| Drone with Infrared | \$ 5,000 | - | 5,000 |
| Ticket Printers (RMS) | 50,000 | - | 50,000 |
| 4 Shot Launcher | 2,400 | - | 2,400 |
| SOT Equipment | 9,600 | - | 9,600 |
| Copier | 12,000 | - | 12,000 |
| Equipment | - | 36,500 | 36,500 |
| Vehicles | - | 27,000 | 27,000 |
| | 605,930 | 63,500 | 669,430 |
| Service - All Divisions | | | |
| Administration - Computer and Media Upgrades | 1,500 | 1,500 | 3,000 |
| Administration - Furniture Replacements | 5,000 | 5,000 | 10,000 |
| Administration - Service Center Asphalt Resurfacing | 50,000 | 50,000 | 100,000 |
| Facilities - Safety Services Center Maintenance | 10,000 | - | 10,000 |
| Facilities - City Hall Gen Maint | 25,000 | - | 25,000 |
| Facilities - Public Safety Bldg & Substation Gen Maint | 15,000 | - | 15,000 |
| Facilities - Fire Station Gen Maint | 25,000 | - | 25,000 |
| Facilities - City Svc Facility Maint & Improvements | 12,500 | 12,500 | 25,000 |
| Facilities - Core Block Concrete Maint & Repair | 5,000 | - | 5,000 |
| Facilities - Fire Station Window Replacement Program | 15,000 | - | 15,000 |
| Facilities - Fire Station Replace Asphalt & Concrete Apron | 35,000 | - | 35,000 |
| Facilities - Fire House HVAC Replacement | 10,000 | - | 10,000 |
| Facilities - City Hall 100 Ton Chiller (1 of 2) | 130,000 | - | 130,000 |
| Facilities - Esplanade Fountain Rehab | 30,000 | - | 30,000 |
| Facilities - Public Safety Bldg Roof | 90,000 | - | 90,000 |
| Facilities - City Hall Rekey | 15,000 | - | 15,000 |
| Facilities - City Hall Wallpaper Removal / Painting / Flooring | 10,000 | - | 10,000 |
| Facilities - Fire Station #6 Back Door Replacement | 10,000 | - | 10,000 |
| Facilities - Fire Station #4 Overhead Door Structure Replacement | 40,000 | - | 40,000 |
| Facilities - Core Block Grounds Maintenance Equip Upgrade | 4,000 | - | 4,000 |
| Facilities - Service Center Fleet Hot Water Tank | 4,000 | - | 4,000 |
| Facilities - 1/2 Ton Pick-up | 35,000 | - | 35,000 |
| Facilities - Svc Center Fleet Overhead Hoses/Exhaust Relocation | 8,000 | - | 8,000 |
| Fleet - Service Truck #312 | 96,000 | - | 96,000 |

PERMANENT IMPROVEMENT FUND - CAPITAL

| DESCRIPTION OF REQUEST | PERMANENT IMPROVEMENT FUND | OTHER FUNDING SOURCES | TOTAL |
|---|----------------------------------|-----------------------------|-----------|
| Service - All Divisions (Continued) | | | |
| Fleet - Equipment | \$ 3,000 | - | 3,000 |
| Fleet - Vehicle Transfer | 5,000 | - | 5,000 |
| Fleet - Vehicle Lift Rehab | 20,000 | - | 20,000 |
| Street Maint - Portable Signals | 65,000 | - | 65,000 |
| Street Maint - 6 yr Dump w/ Snow Pkg | 175,000 | - | 175,000 |
| Street Maint - 6 yr Dump w/ Snow Pkg | 175,000 | - | 175,000 |
| Street Maint - Vehicle Transfers from Utilities | 5,000 | - | 5,000 |
| Street Maint - Arrow Board Replacements | 6,000 | - | 6,000 |
| Street Maint - Air Hammer Replacements | 2,000 | - | 2,000 |
| Street Maint - 1/2 Ton Pick-up | 36,000 | - | 36,000 |
| Street Maint - 3/4 Ton Pick-up | 34,000 | - | 34,000 |
| Street Maint - Skid Steer Attachments | 15,000 | - | 15,000 |
| Traffic - Traffic Signal Equipment | 60,000 | - | 60,000 |
| Traffic - Battery Backup Unit Replacement Program | 8,000 | - | 8,000 |
| Traffic - Opticom Pre-emption System Replacements | 15,000 | - | 15,000 |
| Traffic - Mast Arm Pole Painting Program | 20,000 | - | 20,000 |
| Traffic - Traffic Signal Design | 40,000 | - | 40,000 |
| Traffic - TS1 Control Upgrades | 35,000 | - | 35,000 |
| Traffic - LED Christmas Lights | 8,000 | - | 8,000 |
| Traffic - Burnett and Sunset Signal Replacement | 150,000 | - | 150,000 |
| Traffic - Battery Backup for Traffic Signals | 30,000 | - | 30,000 |
| | 1,588,000 | 69,000 | 1,657,000 |
| National Trail Parks and Recreation District | | | |
| Parks General Maintenance | 25,000 | - | 25,000 |
| Facilities General Maintenance | 25,000 | - | 25,000 |
| New Reid Playground | 35,000 | - | 35,000 |
| Standpipe Playground | 30,000 | - | 30,000 |
| Mowers / Equipment | 50,000 | - | 50,000 |
| Truck - 1/2 Ton Pick-up | 35,000 | - | 35,000 |
| | 200,000 | - | 200,000 |

PERMANENT IMPROVEMENT FUND - CAPITAL

| DESCRIPTION OF REQUEST | PERMANENT IMPROVEMENT FUND | OTHER FUNDING SOURCES | TOTAL |
|--|----------------------------------|-----------------------------|--------------------------|
| Contingency | \$ 100,000 | - | 100,000 |
| | <u>100,000</u> | <u>-</u> | <u>100,000</u> |
| Debt Service | | | |
| 2020 - Parking Garage - Interest | 48,570 | - | 48,570 |
| 2020 - Gateway Blvd - Prin/Int | 107,500 | - | 107,500 |
| 2018 - Medic Units (3) - Prin/Int | 122,920 | - | 122,920 |
| 2019 - Medic Units (2) - Prin/Int | 76,165 | - | 76,165 |
| 2018 - Communication System - Prin/Int | 284,690 | - | 284,690 |
| 2018 - Fire Pumper - Prin/Int | 120,505 | - | 120,505 |
| 2020 - Dump trucks (2) / Loader - Prin/Int | 99,355 | - | 99,355 |
| ODOD Prin/Int | 293,000 | - | 293,000 |
| ODOD Fee | 6,145 | - | 6,145 |
| | <u>1,158,850</u> | <u>-</u> | <u>1,158,850</u> |
| GRAND TOTAL | \$ <u>8,882,850</u> | <u>5,655,840</u> | <u>14,538,690</u> |
| PERCENTAGE OF TOTAL FUNDING | 61.1% | 38.9% | |

Special Revenue Funds

COMBINED STREET FUNDS

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|---|----------------------------|---------------------------|-------------------------------|--|
| Revenues | | | | |
| Shared State Taxes | \$ 3,026,000 | 2,699,000 | 2,750,000 | 51,000 |
| Interest Earnings | 40,000 | 35,000 | 35,000 | - |
| Transfer In (St. Hwy. Improvement Fund) | 233,610 | 218,820 | 220,600 | 1,780 |
| Transfer In (Mun. Rd. Improvement Fund) | 841,740 | 768,800 | 830,000 | 61,200 |
| Miscellaneous | 206,000 | 218,800 | 204,000 | (14,800) |
| Refunds / Reimbursements | - | 15,950 | 2,000 | (13,950) |
| Total Revenues | \$ 4,347,350 | 3,956,370 | 4,041,600 | 85,230 |
| Expenditures | | | | |
| Personal Services (excl. Med. Ins.) | \$ 1,290,520 | 1,292,520 | 1,375,890 | 83,370 |
| Medical Insurance | 340,000 | 293,000 | 313,000 | 20,000 |
| Education | 1,000 | 1,500 | 1,500 | - |
| Utilities | 4,200 | 5,500 | 5,500 | - |
| Street Lighting | 74,460 | 74,460 | 75,000 | 540 |
| Contractual Services | 297,190 | 297,370 | 309,360 | 11,990 |
| Materials / Supplies | 946,320 | 945,650 | 854,940 | (90,710) |
| Refunds / Reimbursements | 805,000 | 805,000 | 555,000 | (250,000) |
| Reimb. - Neighborhood Streets Paving | 500,000 | 500,000 | 500,000 | - |
| Total Expenditures | \$ 4,258,690 | 4,215,000 | 3,990,190 | (224,810) |
| Excess Rev. Over (Under) Exp. | \$ 88,660 | (258,630) | 51,410 | 310,040 |
| Fund Balance as of Jan. 1 | 1,878,986 | 1,934,762 | 1,676,132 | (258,630) |
| Estimated Fund Balance as of Dec. 31 | <u>1,967,646</u> | <u>1,676,132</u> | <u>1,727,542</u> | <u>51,410</u> |

COMBINED STREET FUNDS

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Service Department | | | | | | |
| Administration | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 5,776 | - | - | - | - | - |
| Medical Insurance | 1,199 | - | - | - | - | - |
| Refunds / Reimbursements | 471,756 | 469,000 | 805,000 | 805,000 | 555,000 | (250,000) |
| Total Administration | \$ 478,731 | 469,000 | 805,000 | 805,000 | 555,000 | (250,000) |
| Street Maintenance | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 591,996 | 604,678 | 723,010 | 723,010 | 719,060 | (3,950) |
| Medical Insurance | 175,795 | 155,510 | 200,000 | 155,000 | 175,000 | 20,000 |
| Education | 767 | 451 | 500 | 1,000 | 1,000 | - |
| Utilities | 1,290 | 1,197 | 1,200 | 1,600 | 1,600 | - |
| Contractual Services | 108,955 | 206,492 | 210,270 | 210,450 | 221,010 | 10,560 |
| Materials / Supplies | 571,699 | 780,697 | 807,320 | 806,650 | 708,940 | (97,710) |
| Total Street Maintenance | \$ 1,450,502 | 1,749,025 | 1,942,300 | 1,897,710 | 1,826,610 | (71,100) |
| Traffic Control | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 458,589 | 477,643 | 567,510 | 569,510 | 656,830 | 87,320 |
| Medical Insurance | 108,109 | 114,890 | 140,000 | 138,000 | 138,000 | - |
| Education | 559 | 50 | 500 | 500 | 500 | - |
| Utilities | 2,881 | 3,085 | 3,000 | 3,900 | 3,900 | - |
| Street Lighting | 72,136 | 83,179 | 74,460 | 74,460 | 75,000 | 540 |
| Contractual Services | 20,438 | 31,079 | 46,920 | 46,920 | 48,350 | 1,430 |
| Materials / Supplies | 150,621 | 109,517 | 139,000 | 139,000 | 146,000 | 7,000 |
| Total Traffic Control | \$ 813,333 | 819,443 | 971,390 | 972,290 | 1,068,580 | 96,290 |
| Total Service Department | \$ 2,742,566 | 3,037,468 | 3,718,690 | 3,675,000 | 3,450,190 | (224,810) |

COMBINED STREET FUNDS

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|
| Engineering | | | | | | |
| Contractual Services | \$ 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - |
| Reimb. - Neighborhood St. Paving | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | - |
| Total Engineering | \$ <u>540,000</u> | <u>540,000</u> | <u>540,000</u> | <u>540,000</u> | <u>540,000</u> | <u>-</u> |
| | | | | | | |
| TOTAL COMBINED STREET FUNDS | \$ <u><u>3,282,566</u></u> | <u><u>3,577,468</u></u> | <u><u>4,258,690</u></u> | <u><u>4,215,000</u></u> | <u><u>3,990,190</u></u> | <u><u>(224,810)</u></u> |

SPECIAL POLICE LEVY FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--------------------------------------|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Property Taxes | \$ 2,105,600 | 2,261,810 | 2,269,820 | 8,010 |
| Intergovernmental | 274,810 | 274,810 | 268,030 | (6,780) |
| Interest Earnings | 6,500 | 7,000 | 7,000 | - |
| Transfer In (General Fund) | 1,150,000 | 1,000,000 | 1,000,000 | - |
| Miscellaneous | - | 36,040 | - | (36,040) |
| Refunds / Reimbursements | 30,000 | 25,000 | 25,000 | - |
| Total Revenues | \$ <u>3,566,910</u> | <u>3,604,660</u> | <u>3,569,850</u> | <u>(34,810)</u> |
| <u>Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 2,971,170 | 2,991,050 | 2,809,500 | (181,550) |
| Medical Insurance | 585,000 | 560,000 | 525,000 | (35,000) |
| Education | 7,000 | 7,000 | 7,000 | - |
| Utilities | 23,140 | 23,140 | 23,750 | 610 |
| Contractual Services | 98,560 | 98,600 | 101,680 | 3,080 |
| Materials / Supplies | 33,130 | 33,090 | 38,830 | 5,740 |
| Total Expenditures | \$ <u>3,718,000</u> | <u>3,712,880</u> | <u>3,505,760</u> | <u>(207,120)</u> |
| Excess Rev. Over (Under) Exp. | \$ (151,090) | (108,220) | 64,090 | 172,310 |
| Fund Balance as of Jan. 1 | <u>466,290</u> | <u>469,464</u> | <u>361,244</u> | <u>(108,220)</u> |
| Estimated Fund Balance as of Dec. 31 | \$ <u><u>315,200</u></u> | <u><u>361,244</u></u> | <u><u>425,334</u></u> | <u><u>64,090</u></u> |

SPECIAL POLICE LEVY FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|---|----------------------------|-------------------------|----------------------------|---------------------------|-------------------------------|---|
| Police | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 2,322,075 | 2,336,053 | 2,679,630 | 2,699,630 | 2,780,000 | 80,370 |
| Medical Insurance | 448,876 | 462,004 | 525,000 | 525,000 | 525,000 | - |
| Education | 4,881 | 7,039 | 7,000 | 7,000 | 7,000 | - |
| Utilities | 21,417 | 21,747 | 23,140 | 23,140 | 23,750 | 610 |
| Contractual Services | 72,038 | 85,514 | 98,560 | 98,600 | 101,680 | 3,080 |
| Materials / Supplies | 30,842 | 26,662 | 33,130 | 33,090 | 38,830 | 5,740 |
| Total Police | \$ <u>2,900,129</u> | <u>2,939,019</u> | <u>3,366,460</u> | <u>3,386,460</u> | <u>3,476,260</u> | <u>89,800</u> |
| Consolidated Dispatch | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 274,663 | 232,839 | 291,540 | 291,420 | 29,500 | (261,920) |
| Medical Insurance | 31,054 | 31,054 | 60,000 | 35,000 | - | (35,000) |
| Total Consolidated Dispatch | \$ <u>305,717</u> | <u>263,893</u> | <u>351,540</u> | <u>326,420</u> | <u>29,500</u> | <u>(296,920)</u> |
| TOTAL SPECIAL POLICE LEVY FUND | \$ <u>3,205,846</u> | <u>3,202,912</u> | <u>3,718,000</u> | <u>3,712,880</u> | <u>3,505,760</u> | <u>(207,120)</u> |

FIRE DIVISION SERVICE ENHANCEMENT FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--------------------------------------|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Charges for Services | \$ 2,250,000 | 2,300,000 | 2,300,000 | - |
| Transfer In (General Fund) | 600,000 | 300,000 | 300,000 | - |
| Intergovernmental Revenues | - | 3,790 | - | (3,790) |
| Miscellaneous | - | 310 | - | (310) |
| Total Revenues | \$ 2,850,000 | 2,604,100 | 2,600,000 | (4,100) |
| <u>Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 2,051,890 | 2,071,890 | 2,071,600 | (290) |
| Medical Insurance | 420,000 | 420,000 | 420,000 | - |
| Education | 9,355 | 9,350 | 9,400 | 50 |
| Utilities | 14,996 | 15,000 | 14,800 | (200) |
| Contractual Services | 226,177 | 206,000 | 243,150 | 37,150 |
| Materials / Supplies | 109,662 | 108,670 | 105,170 | (3,500) |
| Transfers Out | - | - | - | - |
| Refunds / Reimbursements | - | 5,590 | 5,000 | (590) |
| Total Expenditures | \$ 2,832,080 | 2,836,500 | 2,869,120 | 32,620 |
| Excess Rev. Over (Under) Exp. | \$ 17,920 | (232,400) | (269,120) | (36,720) |
| Fund Balance as of Jan. 1 | 882,901 | 898,295 | 665,895 | (232,400) |
| Estimated Fund Balance as of Dec. 31 | <u>900,821</u> | <u>665,895</u> | <u>396,775</u> | <u>(269,120)</u> |

FIRE DIVISION SERVICE ENHANCEMENT FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|---|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|
| Fire | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 1,903,732 | 1,857,296 | 2,051,890 | 2,071,890 | 2,071,600 | (290) |
| Medical Insurance | 357,406 | 346,825 | 420,000 | 420,000 | 420,000 | - |
| Education | 1,256 | 3,686 | 9,355 | 9,350 | 9,400 | 50 |
| Utilities | 14,352 | 15,224 | 14,996 | 15,000 | 14,800 | (200) |
| Contractual Services | 238,029 | 205,737 | 226,177 | 206,000 | 243,150 | 37,150 |
| Materials / Supplies | 132,468 | 101,684 | 109,662 | 108,670 | 105,170 | (3,500) |
| Transfers Out | 15,000 | - | - | - | - | - |
| Refunds / Reimbursements | 6,224 | 2,326 | - | 5,590 | 5,000 | (590) |
| Total Fire | \$ <u>2,668,467</u> | <u>2,532,778</u> | <u>2,832,080</u> | <u>2,836,500</u> | <u>2,869,120</u> | <u>32,620</u> |
| TOTAL FIRE DIVISION SERVICE ENHANCEMENT FUND | \$ <u><u>2,668,467</u></u> | <u><u>2,532,778</u></u> | <u><u>2,832,080</u></u> | <u><u>2,836,500</u></u> | <u><u>2,869,120</u></u> | <u><u>32,620</u></u> |

Enterprise
Funds

AIRPORT FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--------------------------------------|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Charges for Services | \$ 203,000 | 186,600 | 182,000 | (4,600) |
| Transfer In (General Fund) | 120,000 | 100,000 | 125,000 | 25,000 |
| Miscellaneous | 117,000 | 183,780 | 104,500 | (79,280) |
| Refunds / Reimbursements | 222,000 | 214,730 | 215,500 | 770 |
| Total Revenues | \$ <u>662,000</u> | <u>685,110</u> | <u>627,000</u> | <u>(58,110)</u> |
| <u>Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 221,950 | 221,950 | 240,490 | 18,540 |
| Medical Insurance | 50,000 | 50,000 | 50,000 | - |
| Education | 3,120 | 650 | 2,400 | 1,750 |
| Utilities | 39,650 | 45,850 | 45,590 | (260) |
| Street Lighting | 3,110 | 3,110 | 3,110 | - |
| Contractual Services | 279,320 | 308,170 | 280,160 | (28,010) |
| Materials / Supplies | 60,950 | 43,950 | 36,950 | (7,000) |
| Transfers Out | 55,000 | 55,000 | 56,400 | 1,400 |
| Refunds / Reimbursements | - | - | - | - |
| Total Expenditures | \$ <u>713,100</u> | <u>728,680</u> | <u>715,100</u> | <u>(13,580)</u> |
| Excess Rev. Over (Under) Exp. | \$ (51,100) | (43,570) | (88,100) | (44,530) |
| Fund Balance as of Jan. 1 | <u>142,710</u> | <u>149,426</u> | <u>105,856</u> | <u>(43,570)</u> |
| Estimated Fund Balance as of Dec. 31 | \$ <u><u>91,610</u></u> | <u><u>105,856</u></u> | <u><u>17,756</u></u> | <u><u>(88,100)</u></u> |

AIRPORT FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|-------------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| Airport | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 152,412 | 142,835 | 176,870 | 176,870 | 191,610 | 14,740 |
| Medical Insurance | 21,032 | 27,898 | 40,000 | 40,000 | 40,000 | - |
| Education | 2,240 | 1,538 | 2,500 | 500 | 2,000 | 1,500 |
| Utilities | 30,495 | 33,055 | 32,110 | 37,110 | 37,050 | (60) |
| Street Lighting | 2,010 | 2,010 | 2,550 | 2,550 | 2,550 | - |
| Contractual Services | 175,987 | 170,316 | 178,230 | 197,730 | 171,450 | (26,280) |
| Materials / Supplies | 21,875 | 24,592 | 48,350 | 35,350 | 29,350 | (6,000) |
| Transfers Out | 45,484 | 53,760 | 55,000 | 55,000 | 56,400 | 1,400 |
| Refunds / Reimbursements | 149 | 139 | - | - | - | - |
| Total Airport | \$ 451,684 | 456,143 | 535,610 | 545,110 | 530,410 | (14,700) |
| Airpark Ohio | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 38,103 | 35,709 | 45,080 | 45,080 | 48,880 | 3,800 |
| Medical Insurance | 5,258 | 6,974 | 10,000 | 10,000 | 10,000 | - |
| Education | 560 | 385 | 620 | 150 | 400 | 250 |
| Utilities | 6,932 | 6,947 | 7,540 | 8,740 | 8,540 | (200) |
| Street Lighting | 503 | 503 | 560 | 560 | 560 | - |
| Contractual Services | 111,846 | 109,805 | 101,090 | 110,440 | 108,710 | (1,730) |
| Materials / Supplies | 5,533 | 6,163 | 12,600 | 8,600 | 7,600 | (1,000) |
| Total Airpark Ohio | \$ 168,735 | 166,486 | 177,490 | 183,570 | 184,690 | 1,120 |
| TOTAL AIRPORT FUND | \$ 620,419 | 622,629 | 713,100 | 728,680 | 715,100 | (13,580) |

WATER FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Charges for Services | \$ 7,750,000 | 8,200,000 | 8,160,000 | (40,000) |
| Interest Earnings | 160,000 | 160,000 | 175,000 | 15,000 |
| Miscellaneous | 343,000 | 394,295 | 298,000 | (96,295) |
| Refunds / Reimbursements | 708,000 | 1,000,000 | 696,000 | (304,000) |
| Total Revenues | \$ 8,961,000 | 9,754,295 | 9,329,000 | (425,295) |
| <u>Operating Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 3,222,900 | 3,110,150 | 3,237,880 | 127,730 |
| Medical Insurance | 785,000 | 573,680 | 573,800 | 120 |
| Education | 7,500 | 8,300 | 9,500 | 1,200 |
| Utilities | 450,320 | 450,320 | 467,550 | 17,230 |
| Contractual Services | 1,094,060 | 1,085,130 | 850,050 | (235,080) |
| Materials / Supplies | 1,470,430 | 1,391,650 | 1,544,040 | 152,390 |
| Contingencies | 20,000 | - | - | - |
| Capital | 86,000 | 85,000 | 59,000 | (26,000) |
| Refunds / Reimbursements | 813,270 | 896,800 | 896,800 | - |
| Total Operating Expenditures | \$ 7,949,480 | 7,601,030 | 7,638,620 | 37,590 |
| Operating Income (Loss) | \$ 1,011,520 | 2,153,265 | 1,690,380 | (462,885) |
| Beginning Unencumbered Cash Balance | 9,660,256 | 9,692,707 | 8,002,602 | (1,690,105) |
| Ending Unencumbered Cash Balance Available for Capital | \$ 9,553,266 | 11,845,972 | 9,692,982 | (2,152,990) |
| <u>Capital Expenditures</u> | | | | |
| Water Capital Projects | \$ 1,188,500 | 2,499,620 | 1,241,500 | (1,258,120) |
| Capital Contingencies / Reimb. | 105,000 | 250,000 | 120,000 | (130,000) |
| Debt Service | 1,093,750 | 1,093,750 | 901,110 | (192,640) |
| Net Cash Used for Capital | \$ 2,387,250 | 3,843,370 | 2,262,610 | (1,580,760) |
| Ending Unencumbered Cash Balance | \$ 7,166,016 | 8,002,602 | 7,430,372 | (572,230) |

WATER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|----------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| Water Administration | | | | | | |
| Water Administration | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 205,816 | 137,697 | 130,790 | 130,790 | 133,430 | 2,640 |
| Medical Insurance | 46,081 | 26,647 | 21,000 | 21,000 | 21,000 | - |
| Education | 783 | 2,017 | 3,000 | 3,000 | 3,000 | - |
| Utilities | 349 | 304 | 350 | 350 | 350 | - |
| Contractual Services | 104,366 | 110,015 | 126,280 | 126,510 | 120,780 | (5,730) |
| Materials / Supplies | 2,737 | 3,133 | 3,755 | 3,530 | 3,200 | (330) |
| Contingencies | - | - | 20,000 | - | - | - |
| Refunds / Reimbursements | 567,109 | 565,958 | 663,270 | 746,800 | 746,800 | - |
| Subtotal | \$ 927,241 | 845,771 | 968,445 | 1,031,980 | 1,028,560 | (3,420) |
| Water Capital Projects | \$ 1,070,750 | 1,270,501 | 1,188,500 | 2,499,620 | 1,241,500 | (1,258,120) |
| Capital Contingencies / Reimb. | 93,300 | 108,490 | 105,000 | 250,000 | 120,000 | (130,000) |
| Debt Service | 842,555 | 923,965 | 1,093,750 | 1,093,750 | 901,110 | (192,640) |
| Subtotal | \$ 2,006,605 | 2,302,956 | 2,387,250 | 3,843,370 | 2,262,610 | (1,580,760) |
| Total Water Administration | \$ 2,933,846 | 3,148,727 | 3,355,695 | 4,875,350 | 3,291,170 | (1,584,180) |
| Water Treatment Plant | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 894,770 | 861,031 | 1,156,200 | 1,157,710 | 1,159,200 | 1,490 |
| Medical Insurance | 162,225 | 163,514 | 232,000 | 180,000 | 180,000 | - |
| Education | 2,877 | 3,193 | 2,500 | 3,300 | 2,500 | (800) |
| Utilities | 393,649 | 451,027 | 443,520 | 443,520 | 459,800 | 16,280 |
| Contractual Services | 509,405 | 494,076 | 621,990 | 621,990 | 360,490 | (261,500) |
| Materials / Supplies | 671,510 | 666,713 | 763,480 | 762,690 | 806,450 | 43,760 |
| Total Water Treatment Plant | \$ 2,634,436 | 2,639,554 | 3,219,690 | 3,169,210 | 2,968,440 | (200,770) |

WATER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|-------------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Water Distribution | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 769,236 | 761,963 | 1,030,770 | 916,380 | 1,018,730 | 102,350 |
| Medical Insurance | 215,868 | 180,416 | 275,000 | 200,000 | 200,000 | - |
| Education | 514 | 393 | 1,500 | 1,500 | 3,500 | 2,000 |
| Utilities | 3,007 | 4,567 | 4,000 | 4,000 | 5,000 | 1,000 |
| Contractual Services | 172,025 | 156,934 | 186,120 | 165,710 | 193,300 | 27,590 |
| Materials / Supplies | 398,331 | 416,931 | 546,495 | 468,730 | 577,090 | 108,360 |
| Total Water Distribution | \$ 1,558,981 | 1,521,204 | 2,043,885 | 1,756,320 | 1,997,620 | 241,300 |
| City Mgr. / Econ. Dev. | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 8,780 | 20,384 | 22,550 | 21,870 | 22,350 | 480 |
| Medical Insurance | 650 | 1,565 | 2,000 | 2,680 | 2,800 | 120 |
| Refunds / Reimbursements | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | - |
| Total City Mgr. / Econ. Dev. | \$ 159,430 | 171,949 | 174,550 | 174,550 | 175,150 | 600 |
| Information Technology | | | | | | |
| Contractual Services | \$ 40,916 | 38,969 | 41,300 | 41,300 | 55,000 | 13,700 |
| Capital | 26,285 | 23,305 | 86,000 | 85,000 | 59,000 | (26,000) |
| Total Information Technology | \$ 67,201 | 62,274 | 127,300 | 126,300 | 114,000 | (12,300) |

WATER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Finance Department | | | | | | |
| Utility Billing | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 575,605 | 565,666 | 691,670 | 691,710 | 702,450 | 10,740 |
| Medical Insurance | 102,622 | 94,110 | 200,000 | 130,000 | 130,000 | - |
| Education | 26 | 11 | 500 | 500 | 500 | - |
| Utilities | 1,974 | 961 | 2,000 | 2,000 | 2,000 | - |
| Contractual Services | 99,918 | 104,121 | 115,770 | 127,020 | 117,880 | (9,140) |
| Materials / Supplies | 141,248 | 142,217 | 154,700 | 154,700 | 155,300 | 600 |
| Total Utility Billing | \$ 921,393 | 907,086 | 1,164,640 | 1,105,930 | 1,108,130 | 2,200 |
| Revenue Collections | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 181,644 | 127,046 | 190,920 | 191,690 | 201,720 | 10,030 |
| Medical Insurance | 27,509 | 30,408 | 55,000 | 40,000 | 40,000 | - |
| Utilities | 446 | 303 | 450 | 450 | 400 | (50) |
| Contractual Services | 1,981 | 2,472 | 2,600 | 2,600 | 2,600 | - |
| Materials / Supplies | 1,142 | 1,111 | 2,000 | 2,000 | 2,000 | - |
| Total Revenue Coll. | \$ 212,722 | 161,340 | 250,970 | 236,740 | 246,720 | 9,980 |
| Total Finance Department | \$ 1,134,115 | 1,068,426 | 1,415,610 | 1,342,670 | 1,354,850 | 12,180 |
| TOTAL WATER FUND | \$ 8,488,009 | 8,612,134 | 10,336,730 | 11,444,400 | 9,901,230 | (1,543,170) |

WATER FUND - CAPITAL

| DESCRIPTION OF REQUEST | WATER CAPITAL PROJECTS | OTHER FUNDING SOURCES | TOTAL |
|--|------------------------------|-----------------------------|-----------|
| Computer and Media Upgrades | \$ 750 | 2,250 | 3,000 |
| Furniture Replacements | 2,500 | 7,500 | 10,000 |
| Service Center Asphalt Resurfacing | 25,000 | 75,000 | 100,000 |
| City Svc Facility - Maint & Improvements | 6,250 | 18,750 | 25,000 |
| GPS Rover | 7,000 | 14,000 | 21,000 |
| Derr Rd. Reconstruction | 50,000 | - | 50,000 |
| General Plant Equipment | 53,000 | - | 53,000 |
| Eastern Pressure District Water Upgrades Phase III | - | 9,000,000 | 9,000,000 |
| Fire Hydrant Replacement Program | 100,000 | - | 100,000 |
| Meter Replacement (large meters) | 100,000 | - | 100,000 |
| Miscellaneous Engineering Reimbursements | 120,000 | - | 120,000 |
| Miscellaneous Water Improvements | 300,000 | - | 300,000 |
| Mound St. Waterline Replacement | - | 100,000 | 100,000 |
| Mt Joy St/Fostoria Waterline Replacement | - | 635,000 | 635,000 |
| S Kensington Pl Waterline Replacement | 10,800 | - | 10,800 |
| S Light St Waterline Replacement | 10,000 | - | 10,000 |
| Unidentified Main Replacements & Additions | 100,000 | - | 100,000 |
| Vehicle Water Admin SUV #405 | 35,000 | - | 35,000 |
| Vehicle WD Utility Truck #425 | 84,000 | - | 84,000 |
| Vehicle WTP 4x4 Pickup #413 | 35,000 | - | 35,000 |
| W Liberty St Water Services | 30,000 | - | 30,000 |
| Warder St Waterline Replacement | 20,000 | - | 20,000 |
| 2021 Water Service Replacements | - | 1,090,500 | 1,090,500 |
| Water Service Separation Program | 10,000 | - | 10,000 |
| WD 36" Valve Replacements | 100,000 | - | 100,000 |
| WTP 69kV Breaker Annunciator & HMI Config | 16,500 | - | 16,500 |
| WTP Controls Master Plan | - | 150,000 | 150,000 |
| WTP DC Power Protection Relay Replacement | 22,000 | - | 22,000 |
| WTP Replace Lime Slakers | - | 1,000,000 | 1,000,000 |
| Vehicle WD 10 YD Dump Truck # 419 | 28,500 | 114,000 | 142,500 |
| Vehicle WD Utility Truck # 433 | 29,300 | 117,200 | 146,500 |

WATER FUND - CAPITAL

| <u>DESCRIPTION OF REQUEST</u> | <u>WATER CAPITAL PROJECTS</u> | <u>OTHER FUNDING SOURCES</u> | <u>TOTAL</u> |
|---|---------------------------------------|--------------------------------------|-------------------|
| (Continued) | | | |
| Vehicle WD 6 YD Dump Truck w/ Plow #438 | 36,600 | 146,400 | 183,000 |
| Vehicle WD Stake Bed Crane Truck #440 | 29,300 | 117,200 | 146,500 |
| TOTAL WATER CAPITAL | \$ 1,361,500 | 12,587,800 | 13,949,300 |
| PERCENTAGE OF TOTAL FUNDING | 9.8% | 90.2% | |

SEWER FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Charges for Services | \$ 17,980,000 | 17,070,000 | 17,500,000 | 430,000 |
| Interest Earnings | 60,000 | 110,000 | 125,000 | 15,000 |
| Miscellaneous | 372,000 | 466,400 | 442,000 | (24,400) |
| Refunds / Reimbursements | - | 434,460 | 1,000 | (433,460) |
| Total Revenues | \$ <u>18,412,000</u> | <u>18,080,860</u> | <u>18,068,000</u> | <u>(12,860)</u> |
| <u>Operating Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 3,728,160 | 3,731,960 | 3,730,440 | (1,520) |
| Medical Insurance | 941,350 | 799,250 | 799,250 | - |
| Education | 23,000 | 22,400 | 28,350 | 5,950 |
| Utilities | 786,380 | 786,980 | 774,500 | (12,480) |
| Contractual Services | 1,207,430 | 1,329,030 | 1,188,020 | (141,010) |
| Materials / Supplies | 1,197,540 | 1,151,420 | 1,185,670 | 34,250 |
| Contingencies | 20,000 | - | - | - |
| Capital | 86,000 | 85,000 | 77,000 | (8,000) |
| Refunds / Reimbursements | 1,611,180 | 1,611,800 | 1,611,800 | - |
| Total Operating Expenditures | \$ <u>9,601,040</u> | <u>9,517,840</u> | <u>9,395,030</u> | <u>(122,810)</u> |
| Operating Income (Loss) | \$ 8,810,960 | 8,563,020 | 8,672,970 | 109,950 |
| Beginning Unencumbered Cash Balance | <u>4,800,245</u> | <u>4,996,323</u> | <u>5,257,873</u> | <u>261,550</u> |
| Ending Unencumbered Cash Balance Available for Capital | \$ 13,611,205 | 13,559,343 | 13,930,843 | 371,500 |
| <u>Capital Expenditures</u> | | | | |
| Sewer Capital Projects | \$ 988,750 | 1,684,780 | 3,005,800 | 1,321,020 |
| Capital Contingencies / Reimb. | 175,000 | 276,210 | 175,000 | (101,210) |
| Debt Service | 6,340,480 | 6,340,480 | 5,865,180 | (475,300) |
| Net Cash Used for Capital | \$ <u>7,504,230</u> | <u>8,301,470</u> | <u>9,045,980</u> | <u>744,510</u> |
| Ending Unencumbered Cash Balance | \$ <u><u>6,106,975</u></u> | <u><u>5,257,873</u></u> | <u><u>4,884,863</u></u> | <u><u>(373,010)</u></u> |

SEWER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Sewer Administration | | | | | | |
| Sewer Administration | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 205,743 | 136,953 | 130,790 | 130,790 | 136,270 | 5,480 |
| Medical Insurance | 46,080 | 26,647 | 25,350 | 25,350 | 25,350 | - |
| Education | 660 | 10,596 | 9,400 | 9,400 | 9,150 | (250) |
| Utilities | 2,694 | 1,952 | 2,420 | 2,420 | 1,900 | (520) |
| Contractual Services | 266,610 | 344,891 | 186,510 | 307,780 | 183,030 | (124,750) |
| Materials / Supplies | 1,197 | 775 | 1,320 | 1,320 | 1,700 | 380 |
| Contingencies | - | - | 20,000 | - | - | - |
| Refunds / Reimbursements | 1,203,285 | 1,157,518 | 1,461,180 | 1,461,800 | 1,461,800 | - |
| Subtotal | <u>\$ 1,726,269</u> | <u>1,679,332</u> | <u>1,836,970</u> | <u>1,938,860</u> | <u>1,819,200</u> | <u>(119,660)</u> |
| Sewer Capital Projects | \$ 715,975 | 702,546 | 988,750 | 1,684,780 | 3,005,800 | 1,321,020 |
| Capital Contingencies / Reimb. | 149,638 | 115,224 | 175,000 | 276,210 | 175,000 | (101,210) |
| Debt Service | 5,585,491 | 6,015,566 | 6,340,480 | 6,340,480 | 5,865,180 | (475,300) |
| Subtotal | <u>\$ 6,451,104</u> | <u>6,833,336</u> | <u>7,504,230</u> | <u>8,301,470</u> | <u>9,045,980</u> | <u>744,510</u> |
| Total Sewer Administration | <u>\$ 8,177,373</u> | <u>8,512,668</u> | <u>9,341,200</u> | <u>10,240,330</u> | <u>10,865,180</u> | <u>624,850</u> |
| Sewer Maintenance | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 1,099,457 | 1,163,491 | 1,456,010 | 1,456,110 | 1,441,020 | (15,090) |
| Medical Insurance | 343,143 | 359,887 | 420,000 | 320,000 | 320,000 | - |
| Education | 1,470 | 4,130 | 5,600 | 5,600 | 11,200 | 5,600 |
| Utilities | 4,435 | 7,890 | 8,000 | 8,000 | 7,500 | (500) |
| Contractual Services | 284,072 | 343,255 | 376,275 | 376,280 | 393,010 | 16,730 |
| Materials / Supplies | 518,559 | 519,834 | 642,420 | 592,420 | 597,970 | 5,550 |
| Total Sewer Maintenance | <u>\$ 2,251,136</u> | <u>2,398,487</u> | <u>2,908,305</u> | <u>2,758,410</u> | <u>2,770,700</u> | <u>12,290</u> |

SEWER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|---|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Wastewater Treatment Plant | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 1,323,848 | 1,274,681 | 1,565,020 | 1,566,620 | 1,569,350 | 2,730 |
| Medical Insurance | 310,748 | 323,073 | 390,000 | 350,000 | 350,000 | - |
| Education | 4,653 | 2,166 | 5,000 | 5,000 | 5,000 | - |
| Utilities | 652,397 | 690,649 | 774,560 | 774,560 | 763,100 | (11,460) |
| Contractual Services | 305,364 | 348,586 | 446,035 | 446,240 | 395,170 | (51,070) |
| Materials / Supplies | 372,035 | 363,337 | 452,300 | 456,300 | 481,000 | 24,700 |
| Total Wastewater Treatment Plant | \$ 2,969,045 | 3,002,492 | 3,632,915 | 3,598,720 | 3,563,620 | (35,100) |
| City Mgr. / Econ. Dev. | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 8,780 | 20,384 | 22,550 | 22,550 | 23,150 | 600 |
| Medical Insurance | 650 | 1,565 | 2,000 | 2,000 | 2,000 | - |
| Refunds / Reimbursements | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | - |
| Total City Mgr. / Econ. Dev. | \$ 159,430 | 171,949 | 174,550 | 174,550 | 175,150 | 600 |
| Information Technology | | | | | | |
| Contractual Services | \$ 36,450 | 36,882 | 39,500 | 39,500 | 51,900 | 12,400 |
| Capital | 16,645 | 24,262 | 86,000 | 85,000 | 77,000 | (8,000) |
| Total Information Technology | \$ 53,095 | 61,144 | 125,500 | 124,500 | 128,900 | 4,400 |

SEWER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|-----------------------------|--------------------------|----------------------------|---------------------------|-------------------------------|---|
| Forestry | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 466,450 | 523,630 | 553,790 | 555,890 | 560,650 | 4,760 |
| Medical Insurance | 85,664 | 95,429 | 104,000 | 101,900 | 101,900 | - |
| Education | 2,676 | 1,245 | 3,000 | 2,400 | 3,000 | 600 |
| Utilities | 1,342 | 1,261 | 1,400 | 2,000 | 2,000 | - |
| Contractual Services | 101,363 | 117,131 | 159,110 | 159,230 | 164,910 | 5,680 |
| Materials / Supplies | 89,578 | 112,282 | 101,500 | 101,380 | 105,000 | 3,620 |
| Total Forestry | \$ <u>747,073</u> | <u>850,978</u> | <u>922,800</u> | <u>922,800</u> | <u>937,460</u> | <u>14,660</u> |
| | | | | | | |
| TOTAL SEWER FUND | \$ <u>14,357,152</u> | <u>14,997,718</u> | <u>17,105,270</u> | <u>17,819,310</u> | <u>18,441,010</u> | <u>621,700</u> |

SEWER FUND - CAPITAL

| DESCRIPTION OF REQUEST | SEWER CAPITAL PROJECTS | OTHER FUNDING SOURCES | TOTAL |
|---|------------------------------|-----------------------------|-----------|
| Assistance Programs | \$ 30,000 | - | 30,000 |
| Computer and Media Upgrades | 750 | 2,250 | 3,000 |
| Furniture Replacements | 2,500 | 7,500 | 10,000 |
| Service Center Asphalt Resurfacing | 25,000 | 75,000 | 100,000 |
| City Svc Facility - Maint & Improvements | 6,250 | 18,750 | 25,000 |
| Catherine St Sewer Replacement | 15,000 | - | 15,000 |
| CSO Compliance Program 2021 | - | 100,000 | 100,000 |
| CSO 14 Regulator Optimization | 90,000 | - | 90,000 |
| Derr Rd Reconstruction | 50,000 | - | 50,000 |
| Equipment | 48,000 | - | 48,000 |
| E. Main St. Sewer | 150,000 | - | 150,000 |
| Forestry Riding Mower | 27,500 | - | 27,500 |
| Forestry Stump Grinder #3562 | 75,000 | - | 75,000 |
| Forestry Tractor #3332 | 200,000 | - | 200,000 |
| Freemont Ave Sewer Lining | - | 300,000 | 300,000 |
| Garden Acres & Maplewood Sewer Improvements | 200,000 | - | 200,000 |
| I & I Elimination 2021 | - | 300,000 | 300,000 |
| Meter Replacement (large meters) | 100,000 | - | 100,000 |
| Meter Testing for AMI | - | - | - |
| Miscellaneous Engineering Reimbursements | 175,000 | - | 175,000 |
| Miscellaneous Sewer Improvements | 250,000 | - | 250,000 |
| Northern Ave Sanitary Sewer | 15,000 | - | 15,000 |
| Rodgers Dr Sanitary Sewer | 20,000 | - | 20,000 |
| Stanton Ave Sanitary Sewer | 18,000 | - | 18,000 |
| Unidentified Replacements and Additions | 100,000 | - | 100,000 |
| Vehicle Forestry Brush Chipper #3560 | 90,000 | - | 90,000 |
| Vehicle Sewer Admin 4x4 Pickup # 406 | 36,000 | - | 36,000 |
| Vehicle WWC 2 YD Dump Truck #534 | 72,000 | - | 72,000 |
| Vehicle WWC Utility Bed Truck #542 | 92,000 | - | 92,000 |
| WWTP Building Brick Repairs | 120,000 | - | 120,000 |
| WWTP Phase II Primary Effluent Pump (PEP) Project | - | 4,800,000 | 4,800,000 |
| WWTP Raze 932 Dayton Ave (Kova) & Build Clear Span Storage Bldg | 1,000,000 | - | 1,000,000 |
| WWTP Erie Pump Station Pretreatment | - | 250,000 | 250,000 |
| Vehicle WWTP Crane Truck #515 | 31,600 | 126,400 | 158,000 |

SEWER FUND - CAPITAL

| <u>DESCRIPTION OF REQUEST</u> | <u>SEWER CAPITAL PROJECTS</u> | <u>OTHER FUNDING SOURCES</u> | <u>TOTAL</u> |
|------------------------------------|---------------------------------------|--------------------------------------|------------------|
| (Continued) | | | |
| Vehicle WWC Sewer Washer #538 | 62,800 | 251,200 | 314,000 |
| Vehicle WWC Hydro Excavator #549 | 78,400 | 313,600 | 392,000 |
| TOTAL SEWER CAPITAL | \$ 3,180,800 | 6,544,700 | 9,725,500 |
| PERCENTAGE OF TOTAL FUNDING | 32.7% | 67.3% | |

STORMWATER FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Charges for Services | \$ 1,915,000 | 1,970,000 | 2,000,000 | 30,000 |
| Interest Earnings | 10,000 | 10,000 | 10,000 | - |
| Miscellaneous | 27,600 | 23,220 | 24,000 | 780 |
| Total Revenues | \$ <u>1,952,600</u> | <u>2,003,220</u> | <u>2,034,000</u> | <u>30,780</u> |
| <u>Operating Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 82,950 | 82,950 | 84,680 | 1,730 |
| Medical Insurance | 14,000 | 14,000 | 17,000 | 3,000 |
| Education | 2,500 | 2,500 | 5,000 | 2,500 |
| Utilities | - | - | - | - |
| Contractual Services | 542,050 | 490,150 | 565,810 | 75,660 |
| Materials / Supplies | 1,000 | 1,000 | 1,000 | - |
| Capital | 20,000 | 20,000 | 20,000 | - |
| Refunds / Reimbursements | 150,100 | 155,500 | 154,100 | (1,400) |
| Total Operating Expenditures | \$ <u>812,600</u> | <u>766,100</u> | <u>847,590</u> | <u>81,490</u> |
| Operating Income (Loss) | \$ 1,140,000 | 1,237,120 | 1,186,410 | (50,710) |
| Beginning Unencumbered Cash Balance | <u>411,053</u> | <u>411,235</u> | <u>455,025</u> | <u>43,790</u> |
| Ending Unencumbered Cash Balance Available for Capital | \$ 1,551,053 | 1,648,355 | 1,641,435 | (6,920) |
| <u>Capital Expenditures</u> | | | | |
| Stormwater Capital Projects | \$ - | - | 250,000 | 250,000 |
| Debt Service | 1,193,330 | 1,193,330 | 1,193,330 | - |
| Net Cash Used for Capital | \$ <u>1,193,330</u> | <u>1,193,330</u> | <u>1,443,330</u> | <u>250,000</u> |
| Ending Unencumbered Cash Balance | \$ <u><u>357,723</u></u> | <u><u>455,025</u></u> | <u><u>198,105</u></u> | <u><u>(256,920)</u></u> |

STORMWATER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Stormwater Administration | | | | | | |
| Stormwater Administration | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 63,204 | 67,303 | 60,400 | 60,400 | 61,530 | 4,486 |
| Medical Insurance | 12,909 | 13,515 | 12,000 | 12,000 | 15,000 | 1,372 |
| Education | - | - | 2,500 | 2,500 | 5,000 | 4,850 |
| Utilities | - | - | - | - | - | - |
| Contractual Services | 269,608 | 270,743 | 323,550 | 271,650 | 340,500 | 152,667 |
| Materials / Supplies | 200 | - | 1,000 | 1,000 | 1,000 | (1,870) |
| Refunds / Reimbursements | 126,009 | 170,394 | 150,100 | 155,500 | 154,100 | 39,317 |
| Subtotal | <u>\$ 471,930</u> | <u>521,955</u> | <u>549,550</u> | <u>503,050</u> | <u>577,130</u> | <u>200,822</u> |
| Stormwater Capital Projects | \$ 3,800 | 120,317 | - | - | 250,000 | 250,000 |
| Debt Service | <u>1,193,321</u> | <u>1,193,321</u> | <u>1,193,330</u> | <u>1,193,330</u> | <u>1,193,330</u> | <u>596,669</u> |
| Subtotal | <u>\$ 1,197,121</u> | <u>1,313,638</u> | <u>1,193,330</u> | <u>1,193,330</u> | <u>1,443,330</u> | <u>846,669</u> |
| Total Stormwater Administration | <u>\$ 1,669,051</u> | <u>1,835,593</u> | <u>1,742,880</u> | <u>1,696,380</u> | <u>2,020,460</u> | <u>1,047,491</u> |
| City Mgr. / Econ. Dev. | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 8,780 | 20,383 | 22,550 | 22,550 | 23,150 | 6,837 |
| Medical Insurance | 650 | 1,566 | 2,000 | 2,000 | 2,000 | 630 |
| Total City Mgr. / Econ. Dev. | <u>\$ 9,430</u> | <u>21,949</u> | <u>24,550</u> | <u>24,550</u> | <u>25,150</u> | <u>7,467</u> |

STORMWATER FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|------------------------------|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|
| Service Administration | | | | | | |
| Contractual Services | \$ 211,086 | 215,907 | 218,500 | 218,500 | 225,310 | 62,446 |
| Capital | 19,944 | 19,946 | 20,000 | 20,000 | 20,000 | 24 |
| Total Service Administration | \$ <u>231,030</u> | <u>235,853</u> | <u>238,500</u> | <u>238,500</u> | <u>245,310</u> | <u>62,470</u> |
| | | | | | | |
| TOTAL STORMWATER FUND | \$ <u><u>1,909,511</u></u> | <u><u>2,093,395</u></u> | <u><u>2,005,930</u></u> | <u><u>1,959,430</u></u> | <u><u>2,290,920</u></u> | <u><u>1,117,428</u></u> |

STORMWATER FUND - CAPITAL

| <u>DESCRIPTION OF REQUEST</u> | <u>STORMWATER CAPITAL PROJECTS</u> | <u>OTHER FUNDING SOURCES</u> | <u>TOTAL</u> |
|--|--|--------------------------------------|----------------|
| Stormwater Projects (Ditch Improvements) | \$ 250,000 | - | 250,000 |
| TOTAL STORMWATER CAPITAL | \$ 250,000 | - | 250,000 |
| PERCENTAGE OF TOTAL FUNDING | 100.0% | 0.0% | |

Internal Service Funds

CENTRAL STORES FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--------------------------------------|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Charges for Services | \$ 1,700,000 | 1,300,000 | 1,700,000 | 400,000 |
| Miscellaneous | 500 | 930 | 500 | (430) |
| Refunds / Reimbursements | - | 500,000 | 500,000 | - |
| Total Revenues | \$ <u>1,700,500</u> | <u>1,800,930</u> | <u>2,200,500</u> | <u>399,570</u> |
| <u>Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 29,910 | 29,910 | 30,580 | 670 |
| Medical Insurance | - | - | 570 | 570 |
| Education | 2,000 | 2,000 | 2,000 | - |
| Utilities | 4,400 | 4,400 | 4,000 | (400) |
| Contractual Services | 139,570 | 587,570 | 638,650 | 51,080 |
| Materials / Supplies | 1,511,200 | 1,236,200 | 1,487,500 | 251,300 |
| Refunds / Reimbursements | 89,920 | 70,000 | 70,000 | - |
| Total Expenditures | \$ <u>1,777,000</u> | <u>1,930,080</u> | <u>2,233,300</u> | <u>303,220</u> |
| Excess Rev. Over (Under) Exp. | \$ (76,500) | (129,150) | (32,800) | 96,350 |
| Fund Balance as of Jan. 1 | <u>215,273</u> | <u>247,691</u> | <u>118,541</u> | <u>(129,150)</u> |
| Estimated Fund Balance as of Dec. 31 | \$ <u><u>138,773</u></u> | <u><u>118,541</u></u> | <u><u>85,741</u></u> | <u><u>(32,800)</u></u> |

CENTRAL STORES FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|----------------------------------|-------------------|----------------|----------------------------|---------------------------|-------------------------------|---|
| Finance - Purchasing Card | | | | | | |
| Materials / Supplies | \$ 640,000 | 640,000 | 680,000 | 580,000 | 660,000 | 80,000 |
| Total Finance - Purchasing Card | \$ <u>640,000</u> | <u>640,000</u> | <u>680,000</u> | <u>580,000</u> | <u>660,000</u> | <u>80,000</u> |
| Central Services | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 26,658 | 27,590 | 29,910 | 29,910 | 30,580 | 670 |
| Medical Insurance | - | - | - | - | 570 | 570 |
| Utilities | 759 | 428 | 800 | 800 | 800 | - |
| Contractual Services | 44,683 | 49,693 | 51,680 | 519,680 | 534,200 | 14,520 |
| Materials / Supplies | 14,869 | 13,816 | 18,200 | 18,200 | 18,000 | (200) |
| Total Central Services | \$ <u>86,969</u> | <u>91,527</u> | <u>100,590</u> | <u>568,590</u> | <u>584,150</u> | <u>15,560</u> |

CENTRAL STORES FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--------------------------------------|---------------------|------------------|----------------------------|---------------------------|-------------------------------|---|
| Service Department | | | | | | |
| Fleet Maintenance | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 5,774 | - | - | - | - | - |
| Medical Insurance | 1,198 | - | - | - | - | - |
| Education | 964 | 1,547 | 2,000 | 2,000 | 2,000 | - |
| Utilities | 3,515 | 3,236 | 3,600 | 3,600 | 3,200 | (400) |
| Contractual Services | 89,664 | 69,892 | 87,890 | 67,890 | 104,450 | 36,560 |
| Materials / Supplies | 731,430 | 762,612 | 776,000 | 586,000 | 754,500 | 168,500 |
| Refunds / Reimbursements | 63,180 | 57,500 | 89,920 | 70,000 | 70,000 | - |
| Total Fleet Maintenance | \$ 895,725 | 894,787 | 959,410 | 729,490 | 934,150 | 204,660 |
| Facilities | | | | | | |
| Materials / Supplies | 28,500 | 29,500 | 37,000 | 52,000 | 55,000 | 3,000 |
| Total Facilities | \$ 28,500 | 29,500 | 37,000 | 52,000 | 55,000 | 3,000 |
| Total Service Department | \$ 924,225 | 924,287 | 996,410 | 781,490 | 989,150 | 207,660 |
| TOTAL CENTRAL STORES FUND | \$ 1,651,194 | 1,655,814 | 1,777,000 | 1,930,080 | 2,233,300 | 303,220 |

SERVICE FACILITY FUND

| Category | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--------------------------------------|----------------------------|---------------------------|-------------------------------|--|
| <u>Revenues</u> | | | | |
| Miscellaneous | \$ 2,000 | 4,000 | 4,000 | - |
| Refunds / Reimbursements | 998,000 | 918,730 | 1,048,000 | 129,270 |
| Total Revenues | \$ 1,000,000 | 922,730 | 1,052,000 | 129,270 |
| <u>Expenditures</u> | | | | |
| Personal Services (excl. Med. Ins.) | \$ 700,730 | 679,460 | 713,900 | 34,440 |
| Medical Insurance | 166,470 | 145,000 | 145,000 | - |
| Education | 2,700 | 2,700 | 2,700 | - |
| Utilities | 98,520 | 98,520 | 104,000 | 5,480 |
| Contractual Services | 70,368 | 70,380 | 66,050 | (4,330) |
| Materials / Supplies | 19,485 | 19,490 | 18,890 | (600) |
| Total Expenditures | \$ 1,058,273 | 1,015,550 | 1,050,540 | 34,990 |
| Excess Rev. Over (Under) Exp. | \$ (58,273) | (92,820) | 1,460 | 94,280 |
| Fund Balance as of Jan. 1 | 113,592 | 117,796 | 24,976 | (92,820) |
| Estimated Fund Balance as of Dec. 31 | \$ 55,319 | 24,976 | 26,436 | 1,460 |

SERVICE FACILITY FUND

| Department / Division | 2018 Actual | 2019 Actual | 2020 Original Budget | 2020 Revised Budget | 2021 Preliminary Budget | 2020 Rev. Budget vs. 2021 Prelim. Budget |
|--|---------------------------------|------------------------------|--------------------------------|--------------------------------|--------------------------------|---|
| Service Administration | | | | | | |
| Personal Svcs. (excl. Med. Ins.) | \$ 329,341 | 452,951 | 700,730 | 679,460 | 713,900 | 34,440 |
| Medical Insurance | 76,735 | 106,486 | 166,470 | 145,000 | 145,000 | - |
| Education | 755 | 1,812 | 2,700 | 2,700 | 2,700 | - |
| Utilities | 91,928 | 95,444 | 98,520 | 98,520 | 104,000 | 5,480 |
| Contractual Services | 47,731 | 61,202 | 70,368 | 70,380 | 66,050 | (4,330) |
| Materials / Supplies | 14,190 | 17,891 | 19,485 | 19,490 | 18,890 | (600) |
| Total Service Administration | \$ <u>560,680</u> | <u>735,786</u> | <u>1,058,273</u> | <u>1,015,550</u> | <u>1,050,540</u> | <u>34,990</u> |
| TOTAL SERVICE FACILITY FUND | \$ <u><u>560,680</u></u> | <u><u>735,786</u></u> | <u><u>1,058,273</u></u> | <u><u>1,015,550</u></u> | <u><u>1,050,540</u></u> | <u><u>34,990</u></u> |