

**CITY COMMISSION
GOALS AND OBJECTIVES
2015-2016**

I. ECONOMIC DEVELOPMENT

- A. Review existing utility agreements and continue research on current connections. Revisit idea of a utility master plan culminating in a staff recommendation on utility connection fees and utility extension policies.
- B. Continue efforts to redevelop downtown Springfield concentrating on mixed use, including retail, office, medical, and parking in coordination with the Chamber of Commerce, Center City Association, Wittenberg University, Clark State and other stakeholders. Continue to work with property owners concerning necessary repairs to downtown buildings. Initiate update to the Unified Plan.
- C. Continue efforts to enhance the image of all major corridors, including the South Limestone Corridor Project, Route 40 East and West entering the corporation limits, and the area immediately west of the new hospital complex.
- D. Continue efforts to market industrial park sites, including Champion City Business Park, Prime Ohio II, and Airpark Ohio, all in coordination with our community economic development partners.
- E. Continue to encourage general aviation investment at the Springfield-Beckley Municipal Airport, including strategies for T-Hangar investment and construction. Initiate Master Plan and Airport Layout Plan Update.
- F. Continue to promote the Air/Army National Guard Base, Armed Forces Center, and Combat Communications Facility in an effort to gain additional units and missions. Coordinate with local military officials for reuse of vacated facilities at the National Guard base, including development of a funding strategy for acquired infrastructure.
- G. Encourage green initiatives within our community and on our website, specifically to include optional development standards, education and marketing programs, greenhouse projects with NTPRD, community gardens, and solar project opportunities as well as opportunities for citizens to save money on stormwater costs.

II. PUBLIC SAFETY & HEALTH

- A. Continue to promote police relations within the community and diversity/community-relations skills of the police division. Reactivate the Police Community Relations Advisory Group (PCRAG).
- B. Continue to address the crime rate, substance dependence, alternatives to confinement, youth issues, and overall impact on the community. Continue to partner with local organizations and support the County's Re-Entry Program.
- C. Continue efforts toward the completion of the consolidated countywide 911 dispatching. Work with County officials to establish a fair and effective operating and long-term funding system for consolidated dispatching services at the Safety Services Center (former Downs Army Reserve Center).

III. NEIGHBORHOOD ENHANCEMENT

- A. Continue relationships with partner agencies and other service providers to enhance coordination and cooperation for improving housing and increasing homeownership. Continue to address predatory lending/foreclosure challenges facing the community and continue Neighborhood Stabilization Program (NSP) commitments.
- B. Continue to partner in the implementation of the Land Bank.
- C. Continue work on redevelopment strategies for the two former hospital sites and South High School. Plan for future redevelopment of these areas in conjunction with hospitals, schools, and community partners.

IV. ADMINISTRATION & FINANCIAL STRATEGIES

- A. Continue recent efforts to revitalize the river corridor and lagoons in conjunction with NTPRD. Monitor progress of NTPRD's golf operations at Reid Park and the adaptive reuse of Snyder Park.
- B. Examine alternatives for increasing revenues and enhancing capital initiatives and continue citywide operational expense reductions. Continue efforts to re-establish street paving programs.
- C. Continue to research the concept of a Charter review process.
- D. Continue to participate in discussions regarding the Tremont City Barrel Fill and the proposed cleanup efforts, emphasizing the importance of an adequate treatment strategy to ensure the long-term protection of our aquifer system.
- E. Examine and assess strategies related to our Combined Sewer Overflows and Long Term Control Plan.

